DOCUMENT RESUME

ED 302 941 EA 020 629

| | |
|---|---|
| AUTHOR | Smith, Stuart C. |
| TITLE | Directory of Organizations in Educational Management. Eighth Edition. |
| INSTITUTION | ERIC Clearinghouse on Educational Management, Eugene, Oreg. |
| SPONS AGENCY | Office of Educational Research and Improvement (ED), Washington, DC. |
| PUB DATE | 89 |
| CONTRACT | OERI-R-188062004 |
| NOTE | 51p.; For previous edition, see ED 252 960. |
| AVAILABLE FROM | Publications, ERIC Clearinghouse on Educational Management, University of Oregon, 1787 Agate Street, Eugene, OR 97403 ($6.50 prepaid; $2.50 charge on billed orders). |
| PUB TYPE | Reference Materials - Directories/Catalogs (132) -- Information Analyses - ERIC Information Analysis Products (071) |
| EDRS PRICE | MF01/PC03 Plus Postage. |
| DESCRIPTORS | *Agencies; *Educational Administration; Elementary Secondary Education; *Organizations (Groups); *Professional Associations; *Research and Development Centers |

ABSTRACT

Designed to guide users to information sources on management of elementary and secondary schools, this directory indicates each organization's policy for supplying requested information and available publications. The directory lists organizations engaged in research and development and those providing various services (information dissemination, consultation, idea exchange, and workshops) to the educational management profession. Listed organizations include federally funded research centers and laboratories, professional associations, policy research and analysis centers, school study councils, university research and service bureaus, and a variety of independent organizations. Agencies specializing in information retrieval and groups operating for profit are excluded. Organizations may be located in the directory by (1) their titles in the main alphabetical listing; (2) their subject areas and publication topics in the subject index; and (3) their service areas in the geographic index. The introduction contains a sample entry and explanation of its use. The directory lists 128 organizations. (MLH)

**********
* Reproductions supplied by EDRS are the best that can be made *
* from the original document. *
**********

U.S. DEPARTMENT OF EDUCATION
Office of Educational Research and Improvement
EDUCATIONAL RESOURCES INFORMATION CENTER (ERIC)

☒ This document has been reproduced as received from the person or organization originating it.

☐ Minor changes have been made to improve reproduction quality.

• Points of view or opinions stated in this document do not necessarily represent official OERI position or policy.

EA 020 629

1989 • Eighth Edition

# Directory of **Organizations** in Educational Management

**STUART C. SMITH**

**Clearinghouse on Educational Management College of Education**
University of Oregon 1787 Agate Street Eugene, Oregon 97403

# ERIC and ERIC/CEM

The Educational Resources Information Center (ERIC) is a national information system operated by the Office of Educational Research and Improvement, U.S. Department of Education. ERIC serves educators by disseminating research results and other resource information that can be used in developing more effective educational programs.

The ERIC Clearinghouse on Educational Management, one of several such units in the system, was established at the University of Oregon in 1966. The Clearinghouse and its companion units process research reports and journal articles for announcement in ERIC's index and abstract bulletins.

Research reports are announced in *Resources in Education (RIE)*, available in many libraries and by subscription from the United States Government Printing Office, Washington, D.C. 20402. Most of the documents listed in *RIE* can be purchased through the ERIC Document Reproduction Service, operated by Computer Microfilm International Corporation.

Journal articles are announced in *Current Index to Journals in Education*. *CIJE* is also available in many libraries and can be ordered from Oryx Press, 2214 North Central at Encanto, Phoenix, Arizona 85004. Semiannual cumulations can be ordered separately.

Besides processing documents and journal articles, the Clearinghouse has another major function—information analysis and synthesis. The Clearinghouse prepares bibliographies, literature reviews, monographs, and other interpretive research studies on topics in its educational area.

---

The material in this publication was prepared pursuant to a contract (No. R188062004) with the Office of Educational Research and Improvement (OERI), U.S. Department of Education. Contractors undertaking such projects under government sponsorship are encouraged to express freely their judgment in professional and technical matters. Prior to publication, the manuscript was submitted for critical review and determination of professional competence. This publication has met such standards. Points of view or opinions, however, do not necessarily represent the official view or opinions of either the Clearinghouse or OERI.

*No federal funds were used in the printing of this publication.*

Library of Congress Catalog Number: 88-83907
US ISSN: 0070-6035

Design: University Publications Office, University of Oregon

# Contents

Preface . . . . . v

Introduction . . . . . 1

Alphabetic Listing . . . . . 2

Subject Index . . . . . 32

Geographic Index . . . . . 45

# Preface

As in past editions, *educational management* includes all aspects of the leadership, administration, and structure of public and private educational organizations— at the elementary and secondary levels— and the provision of facilities for their operation. The Directory does not cover administration of higher education, career education, and health education.

The Directory is designed to guide users to sources of information on management of elementary and secondary schools. For this reason it indicates each organization's policy for supplying information in response to requests and, wherever applicable, publications that can be obtained by writing to it.

Also in keeping with this purpose, the Directory includes both organizations engaged in research and development and those providing service to the educational management profession or a segment of it. *Service* is defined generally to include disseminating information, providing consultation, promoting exchange of ideas, conducting workshops, and so forth.

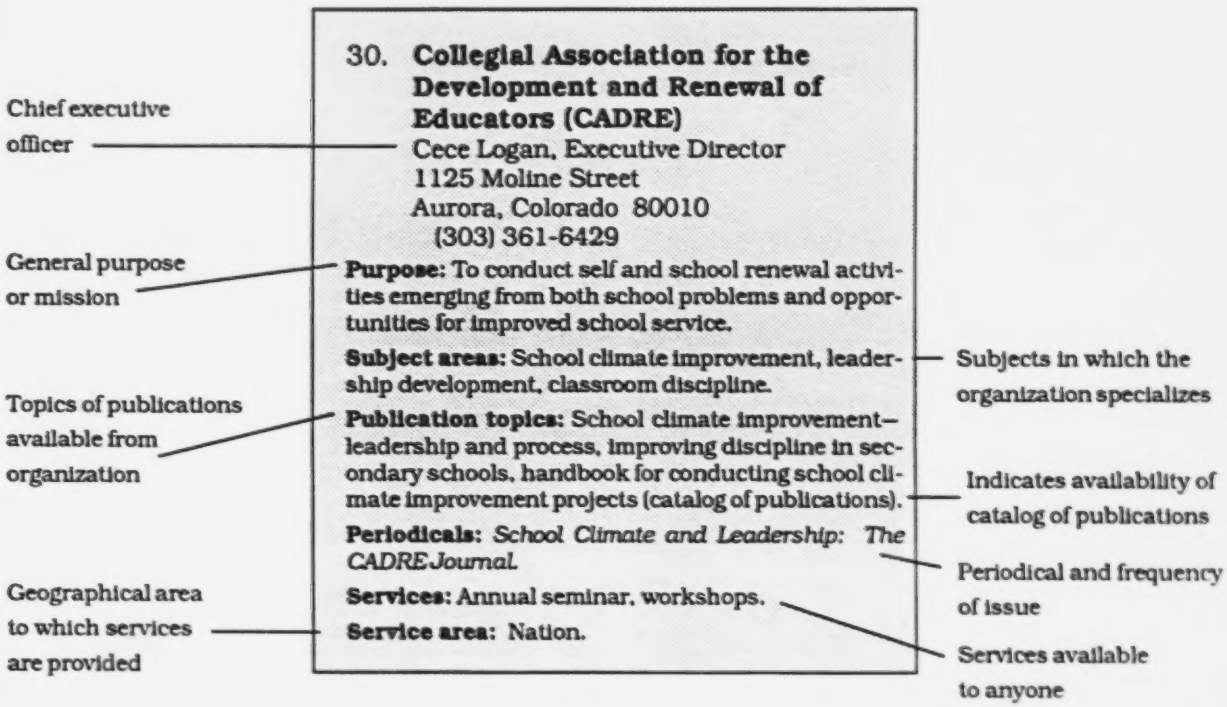
Organizations that meet these criteria and are listed in the following pages include federally funded research centers and laboratories, professional associations, policy research and analysis centers, school study councils, university research and service bureaus, and a variety of independent organizations. Agencies specializing in information retrieval are excluded, as are organizations operating for profit.

Organizations may focus only indirectly or secondarily on educational management and still qualify for the Directory. In such cases, only the subject areas and publications pertaining directly to educational management are listed.

Appreciation is owed to two members of the Clearinghouse staff for their assistance— Donna Atto for organizing the data collection activity and typing the entries and Linda Lumsden for formatting the text using PageMaker 3.0.

# Introduction

Organizations can be easily located in the Directory in any one of three ways: (1) by their titles in the alphabetic listing, (2) by their subject areas and publication topics through use of the subject index, and (3) by their service areas through use of the geographic index. Indexes refer to the organization's entry numbers, not to page numbers. Following is a sample entry and an explanation of its use.


30. Collegial Association for the Development and Renewal of Educators (CADRE)
Cece Logan, Executive Director
1125 Moline Street
Aurora, Colorado 80010
(303) 361-6429
Purpose: To conduct self and school renewal activities emerging from both school problems and opportunities for improved school service.
Subject areas: School climate improvement, leadership development, classroom discipline.
Publication topics: School climate improvement—leadership and process, improving discipline in secondary schools, handbook for conducting school climate improvement projects (catalog of publications).
Periodicals: School Climate and Leadership: The CADRE Journal.
Services: Annual seminar, workshops.
Service area: Nation.
Chief executive officer
General purpose or mission
Topics of publications available from organization
Geographical area to which services are provided
Subjects in which the organization specializes
Indicates availability of catalog of publications
Periodical and frequency of issue
Services available to anyone

With few exceptions, only subjects that relate to educational management (see Preface) have been listed in the organizations' subject areas. Listed terms are therefore not necessarily the only subjects in which the organizations specialize.

If publication topics are listed, copies of the publications are usually available to anyone. Many publications must be purchased.

Another category of information—periodicals—cites titles of periodicals that cover subjects related to educational management and their frequency of issue.

Each organization has indicated the services it provides; if services are listed, they are understood as available to anyone. Services restricted to members or other categories of users are not listed. Many organizations provide services only within a specified geographical area. This geographical service area is also indicated.

# Alphabetic Listing

1. **American Association of School Administrators**
Richard D. Miller, Executive Director
1801 North Moore Street
Arlington, Virginia 22209
(703) 528-0700

**Purpose:** To strive for the development of highly qualified leaders and support excellence in educational administration; to initiate and support laws, policies, research, and practice that will improve education; to promote programs and activities that focus on leadership; and to cultivate a climate in which quality education can thrive.

**Subject areas:** Morale and motivation, evaluation of programs, evaluation of personnel, effective instructional management, teacher competency, student discipline, school budgeting, violence and vandalism, energy, competency movement, saving school dollars, community education, declining enrollment, closing schools, deferred maintenance of school facilities, women in administration, collective bargaining, merit pay.

**Publication topics:** Restructuring, AIDS education, early childhood education, teaching thinking and reasoning skills (catalog of publications).

**Periodicals:** *The School Administrator* (magazine), 11 issues yearly; *Leadership News* (newspaper), 20 issues yearly.

**Services:** For members only.

**Service area:** International.

2. **American Association of School Personnel Administrators**
Raymond Curry, Executive Director
825 Lurline Drive
Foster City, California 94404
(415) 573-1447

**Purpose:** To foster the staffing of school systems with the highest qualified individuals available; to encourage and assist in the development and utilization of sound school personnel administration practices; to advance the cause of public education generally.

**Subject areas:** School personnel administration; evaluation techniques; collective bargaining; recruiting, hiring, assigning, and separation of employees; employee assistance.

**Periodicals:** *AASPA Bulletin*, five issues yearly; *AASPA Report*, six issues yearly.

**Services:** For members only.

**Service area:** Nation

3. **American Educational Research Association**
William Russell, Director
1230 Seventeenth Street, N.W.
Washington, D.C. 20036
(202) 223-9485

**Purpose:** To encourage and improve educational research and its applications, thereby increasing the contribution of education to human welfare.

**Subject areas:** Research in all areas of education (catalog of publications).

**Periodicals:** *American Educational Research Journal*, quarterly; *Educational Evaluation and Policy Analysis*, bimonthly; *Educational Researcher*, quarterly; *Journal of Educational Statistics*, quarterly; *Review of Educational Research*, quarterly; *Review of Research in Education*, annually.

**Services:** For members only.

**Service area:** Nation.

4. **American Institutes for Research**
William V. Clemans, Vice President and Director, Palo Alto Office
1791 Arastradero Road
P.O. Box 1113
Palo Alto, California 94302
(415) 493-3550

**Purpose:** To conduct research in the behavioral sciences.

**Subject areas:** Evaluation of the effectiveness and implementation of educational programs; test validation; development of tests and curriculum materials, student extracurricular and health-related surveys, and materials and audiovisual aids that encourage and prepare women to seek administrative positions in education.

**Publications topics:** Computers in education, women's equity in education.

**Services:** Seminars, consulting, contract research.

**Service area:** Nation.

5. **Appalachia Educational Laboratory, Inc.**
Terry L. Eidell, Executive Director
P.O. Box 1348
Charleston, West Virginia 25325
(304) 347-0470

**Purpose:** To work with educators of its region and the nation by providing information, technical assistance, and training in an ongoing R & D-based effort to improve education and educational opportunity.

**Subject areas:** Rural school/community improvement, parent/community involvement in urban schools, state/local school policy. (The laboratory operates the ERIC Clearinghouse on Rural Education and Small Schools.)

**Publication topics:** Home instruction, alternative certification, school dropouts, state strategic planning, parent involvement, goals for schools, system for assessing school effectiveness, communication between home and school, guide for beginning teachers, Kentucky Institute for Beginning Principals.

**Periodical:** *The Link*, quarterly.

**Services:** Information searches, open resource center, referrals, seminars, workshops, consulting.

**Service area:** Nation (primarily Kentucky, Tennessee, Virginia, and West Virginia).

6. **Arkansas School Study Council**
Martin W. Schoppmeyer, Executive Secretary
255 Graduate Education Building
University of Arkansas
Fayetteville, Arkansas 72701
(501) 575-2207

**Purpose:** To conduct and disseminate research on problems of importance to Arkansas schools.

**Subject areas:** School finance, school law, testing, education curriculum.

**Periodical:** Newsletter, monthly during school year.

**Services:** For members only.

**Service area:** Nation (primarily Arkansas).

7. **Association for Educational Communications and Technology**
Stan Zenor, Executive Director
1126 Sixteenth Street, N.W.
Washington, D.C. 20036
(202) 466-4780

**Purpose:** To facilitate learning through the development, utilization, and management of learning resources, which include people, processes, and media in educational settings; and to promote the use of technology in instruction.

**Subject areas:** Media management, design and planning of media for instruction, preparation of educational technology professionals, assessment of media programs.

**Publication topics:** Use of technology in education (catalog of publications).

**Periodicals:** *TechTrends*, six issues yearly; *Educational Communications & Technology Journal*, quarterly; *Journal of Instructional Development*, quarterly.

**Services:** Referrals, consulting, seminars, workshops, job clearinghouses.

**Service area:** International.

8. **Association for Supervision and Curriculum Development**
Gordon Cawelti, Executive Director
125 N. West Street
Alexandria, Virginia 22314-2798
(703) 549-9110

**Purpose:** To seek balanced instructional programs for ensuring equal and quality educational opportunities for students.

**Subject areas:** Curriculum, supervision, leadership, teaching and learning, school and society, multicultural education, middle school, high school, evaluation.

**Publication topics:** Effective schools and teaching, curriculum evaluation, teacher evaluation, curriculum development, supervision, staff and organization development (catalog of publications).

**Periodicals:** *Educational Leadership*, eight issues yearly; *ASCD Update*, eight issues yearly.

**Services:** For members only.

**Service area:** Nation.

9. **Association of Negotiators and Contract Administrators**
Eric F. Rhodes, Director
P.O. Box 649
Luray, Virginia 22835
(703) 743-6861

**Purpose:** To provide information and training and promote the exchange of professional experience for those engaged in collective bargaining or grievance administration in public agencies.

**Subject area:** Labor relations, personnel management, grievance administration, salary and benefits

information, news of labor settlements, consumer price index reports, effective use of staff, placement of professionals in these fields.

**Periodical:** *ANCA Reports*, monthly.

**Services:** For members only.

**Service area:** Nation.

### 10. Association of School Business Officials International

Ronald A. Allen, Executive Director
11401 North Shore Drive
Reston, Virginia 22090-4232
(703) 478-0405

**Purpose:** To serve as a primary resource for relevant research, information, and professional development; to anticipate and provide leadership on emerging issues; to achieve recognition and provide representation for school business officials; and to cooperate with other members of the education community.

**Subject areas:** Business management in public and private schools, including data processing, federal programs, internal auditing, student activities, legal aspects, maintenance and operations, management techniques, negotiations, office management, personnel management, professional development, property management, pupil transportation, purchasing and supply management, risk management, school accounting, school facilities, school finance, school food and nutrition management.

**Publication topics:** Principles of school business management, school food service manual, schoolhouse planning, issues in pupil transportation, custodial methods and procedures manual, marketing techniques for schools, school safety handbook, guidelines for student activity fund accounting, school facilities maintenance and operations, asbestos abatement directory.

**Periodicals:** *School Business Affairs* (magazine), monthly; *ASBO Accents* (newspaper), monthly.

**Services:** Annual convention, certificate of excellence in financial reporting by school systems, seminars, workshops, consulting– peer consulting, continuing education programs.

**Service area:** Nation.

### 11. Association of Teacher Educators

Robert J. Stevenson, Executive Director
1900 Association Drive
Reston, Virginia 22091
(703) 620-3110

**Purpose:** To provide opportunity for individual and professional growth for all persons concerned with teacher education and to promote quality programs for teacher education.

**Subject areas:** Teacher education; teacher recruitment, selection, and induction.

**Publication topics:** Recruiting and selecting teachers for urban schools, developing career ladders in teaching, reflections for teacher education from training programs in ten corporations and agencies, teacher induction, review and analysis of reform proposals for the education profession.

**Periodicals:** *Action in Teacher Education*, quarterly; *ATE Newsletter*, six issues yearly.

**Services:** Seminars, workshops, annual conference.

**Service area:** Nation.

### 12. Australian Council for Educational Research

Barry McGaw, Director
Radford House
9 Frederick Street, P.O. Box 210,
Hawthorn
Victoria, Australia 3122, Australia
(03) 819-1400 Fax (03) 819-5502

**Purpose:** To promote research and development in education in Australia.

**Subject areas:** Educational research (catalog of publications).

**Services:** Consultations, contract research, evaluations.

**Periodicals:** *Australian Journal of Education*, three issues yearly; *Psychological Test Bulletin*, two issues yearly.

**Service area:** Australia.

### 13. Bureau of Educational Research and Evaluation

James E. Wall, Director and Associate Dean, Research and Development
College of Education
Box 5365
Mississippi State University
Mississippi State, Mississippi 39762
(601) 325-3717

**Purpose:** To coordinate, conduct, and nurture research, development, and evaluation studies in education, including research and evaluation for a consortium of thirty-three school districts, test item construction and item-banking, technical statistical work in support of the statewide basic skills testing program, and research in the area of writing for thinking.

**Subject areas:** Instructional management system development (competency/performance-based edu-

cation); equity/excellence for all students, with emphasis on at-risk students; staff development program designs for accountability and assessment; policy analysis; statewide school accreditation; school and district consolidation; relationships between school governance and student learning and achievement; test item-banking and testing as bases for management of learning.

**Publication topic:** Testing.

**Services:** For members only.

**Service area:** Nation (primarily southern states).

### 14. Canadian Society for the Study of Education

Steen B. Esbensen, Director
14 Avenue Henderson Avenue
Ottawa, Ontario, Canada K1N 7P1
(613) 230-3532

**Purpose:** To promote the advancement of research in education throughout Canada.

**Subject areas:** Educational administration is the focus of one of eight associations in the federated society; topics of particular concern are leadership, power, decision-making, policy development, and the social and political context of schooling.

**Periodical:** *Canadian Journal of Education*, quarterly.

**Services:** For members only.

**Service area:** Nation.

### 15. Capital Area School Development Association

Richard Bamberger, Executive Director
135 Western Avenue
Husted Hall 211
State University of New York at Albany
Albany, New York 12222
(518) 442-3796

**Purpose:** To study the specific problems of area schools, disseminate information on new and emerging educational practices, promote experimentation and innovation in affiliated schools, and arrange a sharing of resources among schools and between the university and area schools.

**Subject areas:** Leadership, governance, and structure of public and private educational organizations at the elementary and secondary levels; curriculum development; finance; professional and staff development for school administrators, school board members, school business managers, teachers, and support staff.

**Publication Topics:** Teacher evaluation, needs of beginning teachers, the national reports, school building leadership and management.

**Services:** Information searches, referrals to other sources, seminars, workshops, consulting.

**Service areas:** Nation (primarily eleven counties in capital area of New York State).

### 16. Center for Advanced Technology in Education

College of Education
University of Oregon
1787 Agate Street
Eugene, Oregon 97403
(503) 686-3460

**Purpose:** To conduct research and development aimed at problems in utilizing computer and other technology in educational settings and to provide instruction and inservice training so that this technology will be used more effectively as instructional and management tools.

**Subject areas:** Educational technology, instructional design, instructional product development, computers in education, computer-assisted and computer-managed instruction, instructional computing.

**Services:** Open resource center, consulting, seminars, workshops, lists of speakers.

**Service area:** Nation.

### 17. Center for Applied Social Science Research

Barbara Heyns, Director
Faculty of Arts and Science
New York University
269 Mercer Street
New York, New York 10003
(212) 998-8380

**Purpose:** To provide an interdisciplinary, intellectual context for policy research concerning key institutional sectors such as education; medicine and the professions; the labor market; crime, law, and deviance.

**Subject areas:** Parental planning for higher education, student decision-making regarding postsecondary education, teacher retention and attrition.

**Publication topics:** Public vs. private school debates, public/private school comparisons in influencing college entry, residential schools, evaluation of a modified Outward Bound program and its impact, the credentialing and regulation of professional training and performance, policy analysis of the shortage of math and science teachers.

**Periodical:** Reprint series, biannually.

**Services:** Seminars, workshops, consulting, referrals to other sources.

**Service area:** Nation.

### 18. Center for Educational Field Services

Richard H. Goodman, Director
Morrill Hall
University of New Hampshire
Durham, New Hampshire 03824
(603) 862-1384

**Purpose:** To conduct research and development studies for public education in New Hampshire and to develop long-range plans for school districts.

**Subject areas:** School finance, New Hampshire tax policy, taxes and revenues, evaluation of program and facilities.

**Publication topics:** Public school taxes, New Hampshire taxes and revenues, reports for school districts.

**Services:** Information searches (manual and computer), consulting, seminars, workshops, long-range plans.

**Service area:** New Hampshire and New England.

### 19. Center for Educational Renewal

John I. Goodlad, Director
College of Education, DQ-12
University of Washington
Seattle, Washington 98195
(206) 543-6230

**Purpose:** To improve the organization and conduct of education in public schools; to improve the education of educators in schools, colleges, and departments of education; and to stimulate the relationships between schools and universities.

**Subject areas:** Renewal of public school organization, preparation of teachers and administrators, partnerships between schools and universities.

**Publication topics:** School-university partnerships, the school as the center of change, teacher education reform, professionalization of teaching.

**Periodical:** *INNER News*, three issues yearly.

**Services:** For members only.

**Service area:** Nation.

### 20. Center for Law and Education

Paul Newman, Executive Director
Larsen Hall, Sixth Floor
14 Appian Way
Cambridge, Massachusetts 02138
(617) 495-4666

**Purpose:** To provide assistance to legal services lawyers, *pro bono* attorneys, and other advocates representing low-income students on education issues.

**Subject areas:** The rights of students to the following educational benefits or programs: special education, procedural protections when facing discipline, vocational education, Chapter 1 programs (compensatory education), rights of homeless children to an education, rights and needs of limited-English proficient children, nondiscrimination in class placement, testing, and so forth.

**Publication topics:** Advocates manual on special education, advocates manual on school discipline and student rights, guidelines for parent involvement in Chapter 1 programs.

**Periodicals:** *Newsnotes*, three-four issues yearly; *Education Law Bulletin*, one-two issues yearly.

**Services:** Services only for lawyers and other advocates representing low-income people.

**Service area:** Nation.

### 21. Center for Leadership Development

Kendall O. Price, President
12522 Moorpark Street, Suite 111
Studio City, California 91604
(818) 980-5711
Eastern office: Kent Lloyd, Director
4639 4th Road, North
Arlington, Virginia 22203
(703) 525-1071

**Purpose:** To improve management productivity in the public schools, police departments, and other public agencies.

**Subject areas:** Organizational design, performance, and accountability; application of the newest perspectives from the behavioral, organizational, and policy sciences to practical work settings; time management; management teams; identifying mission and goals and decision-making strategies; policy formation process; planning and performance evaluation systems; organizational information and program evaluation systems; managing intergroup conflict; reducing organization costs; interpersonal management effectiveness; building community coalitions.

**Services:** Information searches (manual), consulting, seminars, workshops, surveys, planning conferences, research and research evaluation.

**Service area:** Nation (primarily California, the western states, and Washington, D.C.).

22. **Center for Leadership in School Reform**
Phillip Schlechty, President
4425 Preston Highway
Louisville, Kentucky 40213
(502) 456-3319

**Purpose:** To provide support services, leadership development programs, and consultation to school districts and other educational agencies that are involved in or are considering being involved in efforts to restructure schools.

**Subject areas:** Management of change, strategic thinking, strategic planning, results-oriented management, team building, participatory leadership.

**Services:** Referrals to other sources, seminars, workshops, lists of speakers, consulting, long-term partnership arrangements.

**Service area:** Nation.

23. **Center for Leadership Services**
Michael Martin, Director
Education 106
University of Colorado
Denver, Colorado80204-5300
(303) 556-4857

**Purpose:** To provide services to educational agencies and schools that enhance leadership development in planning, evaluation, research training, and development.

**Subject areas:** Management planning and development, program and personnel evaluation, cooperative research, administrative renewal, staff development, leadership selection and placement, policy studies.

**Services:** Open resource center, consulting, seminars, workshops.

**Service area:** Nation.

24. **Center for Policy Research in Education**
Susan H. Fuhrman, Director
Eagleton Institute of Politics
Rutgers University
New Brunswick, New Jersey 08901
(201) 828-3872

**Purpose:** To strengthen the connection between education research and education policy-making by conducting research on education policies and interpreting and communicating the results to policymakers at the state and local levels.

**Subject areas:** Teacher policies, curriculum and student standards, rules and responsibilities for teachers and administrators, leadership.

**Publication topics:** Early childhood programs, teacher policies, education indicators, measuring school dropout rate, policy instruments, choice in public education, teacher unions and educational reform (catalog of publications).

**Services:** Referrals to other sources, consulting.

**Service area:** Nation.

25. **Center for Policy Studies and Research in Elementary and Secondary Education**
Frank W. Lutz, Director
East Texas State University
Commerce, Texas 75428
(214) 886-5083

**Purpose:** To assist the various policy-makers in the state in examining existing and developing improved state education policy.

**Subject areas:** All topics within elementary and secondary education.

**Publication topics:** Texas school facilities—paperwork, Texas teachers' views, state-mandated testing in Texas, youth suicide—effective concepts and practices, alternative certification, Texas statewide teacher assessment.

**Services:** Information searches (manual), consulting.

**Service area:** Nation (primarily Texas).

26. **Center for Professional Development**
Wayne Harvey, Director
241 Taylor Education Building
University of Kentucky
Lexington, Kentucky 40506-0001
(606) 257-3889

**Purpose:** To improve linkages between the College of Education and schools, colleges, and agencies concerned with education in the state.

**Subject areas:** Educational research and development, inservice and staff development programs.

**Services:** Information searches (computer), referrals, consulting, seminars, workshops.

**Service area:** Kentucky.

27. **Center for the Study of Educational Finance**
G. Alan Hickrod, Director
340 DeGarmo Hall
Illinois State University
Normal, Illinois 61761
(309) 438-5405

**Purpose:** To organize and support research on educational finance, particularly research with legislative implications (emphasis on research useful to the General Assembly of Illinois).

**Subject areas:** Educational finance at all levels of education, specializing in educational finance legislation.

**Publication topics:** Equity, adequacy, and efficiency in Illinois school finance; politics of school finance in Illinois.

**Services:** Open resource center, referrals, consulting, seminars, workshops, special consulting to the Illinois School Problems Commission (Illinois General Assembly).The Center also functions as placement coordinator for the American Education Finance Association and distribution center for documents in educational finance for the University Council for Educational Administration (catalog of publications).

**Service area:** Nation (primarily Illinois).

### 28. Center for the Study of Evaluation

Eva L. Baker, Director
Graduate School of Education
University of California at Los Angeles
Los Angeles, California 90024
(213) 206-1518

**Purpose:** To conduct research and development in the field of educational evaluation.

**Subject areas:** Evaluation theory and practice, testing theory and practice, organizational change, use of microcomputers, comprehensive assessment for school improvement, diagnostic testing, utilization of information (catalog of publications).

**Periodical:** *Evaluation Comment.*

**Services:** Consulting, seminars, workshops.

**Service area:** Nation.

### 29. Christian Educators Association International

Forrest L. Turpen, Executive Director
P.O. Box 50025
Pasadena, California91105
(818) 798-1124

**Purpose:** To serve as a professional organization for Christians serving in the realm of public schools; and to encourage them to live a life of faith according to Judeo/Christian values, in accordance with the law.

**Subject areas:** Application of Christian principles to effective teaching and administration.

**Publication topics:** Legal issues: the courts and the schools, separate but equal.

**Periodical:** *VISION*, bimonthly.

**Services:** Referrals to other sources, annual convention, seminars, workshops, lists of speakers, consulting, audio tapes.

**Service area:** Nation.

### 30. Collegial Association for the Development and Renewal of Educators (CADRE)

Cece Logan, Executive Director
1125 Moline Street
Aurora, Colorado 80010
(303) 361-6429

**Purpose:** To conduct self and school renewal activities emerging from both school problems and opportunities for improved school service.

**Subject areas:** School climate improvement, leadership development, classroom discipline.

**Publication topics:** School climate improvement—leadership and process, improving discipline in secondary schools, handbook for conducting school climate improvement projects (catalog of publications).

**Periodical:** *School Climate and Leadership: The CADRE Journal.*

**Services:** Annual seminar, workshops.

**Service area:** Nation.

### 31. Commonwealth Council for Educational Administration

John Weeks, Executive Director
University of New England
Armidale, New South Wales 2351,
Australia
(067) 73-2543

**Purpose:** To foster a high standard in the practice and study of educational administration in Commonwealth countries.

**Subject areas:** All areas of educational administration, including the preparation of educational administrators.

**Publication topics:** Issues and concerns in educational administration— the Nigerian case in international perspective, the professional preparation and development of educational administrators in the Caribbean.

**Periodicals:** *CCEA Newsletter*, quarterly; *CCEA Studies in Educational Administration*, quarterly.

**Services:** Referrals, consulting, lists of speakers, workshops, services to Third World education ministries.

**Service area:** International.

32. **Comparative and International Education Society**
A. Al-Rubaiy, General Secretary
College of Education
The University of Akron
Akron, Ohio 44325
(216) 375-6953

**Purpose:** To promote teaching, service, and research in comparative and international education, serving as a forum for both the scholarly and professional interests of educators.

**Subject areas:** School finance, educational planning, uses of computers, staff development.

**Periodicals:** *Comparative Education Review*, quarterly; *Newsletter*, quarterly.

**Services:** For members only.

**Service area:** Nation.

33. **Consortium on Educational Policy Studies**
Martha McCarthy, Director
Education, Suite 326
Indiana University
Bloomington, Indiana 47405
(812) 335-5362, 335-1240

**Purpose:** To provide nonpartisan, research-based information on education issues of current concern to Indiana policymakers.

**Subject areas:** Policy issues regarding school personnel, curriculum, student learning, and state education initiatives.

**Publication topics:** Merit pay for teachers, competency testing for teachers, minimum competency testing for students, religious challenges to the curriculum, drug education, student achievement and increasing instructional time, child maltreatment, early retirement incentive programs for teachers.

**Periodical:** *Policy News and Notes*, three issues yearly.

**Services:** Information searches (manual), referrals, consulting.

**Service area:** Nation (primarily Indiana).

34. **Council for American Private Education**
Robert L. Smith, Executive Director
1625 Eye Street, N.W.
Washington, D.C. 20006
(202) 659-0016

**Purpose:** To serve as spokesman for American private schools (K-12, nonprofit, racially nondiscriminatory) in all appropriate arenas— government, professions, research, media, public.

**Subject areas:** All aspects of educational management (including attention to women, minorities, handicapped, and teachers) relevant to private schools (K-12).

**Periodical:** *Outlook*, 10 issues yearly.

**Services:** For members only.

**Service area:** Nation.

35. **Council for Educational Development and Research**
E. Joseph Schneider, Executive Director
1201 Sixteenth Street, N.W., Suite 305
Washington, D.C. 20036
(202) 223-1593

**Purpose:** To offer coordination, information, and other membership services to nonprofit educational research and development laboratories and centers.

**Subject areas:** All aspects of educational management in which the council's member laboratories and centers conduct research and development.

**Publication topics:** Rural education, educational research and development.

**Periodical:** *Educational R&D Preview*, quarterly.

**Services:** For members only.

**Service area:** Nation.

36. **Council of Administrators of Special Education**
Jo Thomason, Executive Director
615 Sixteenth Street, N.W.
Albuquerque, New Mexico 87104
(505) 243-7622

**Purpose:** The Council of Administrators, a division of the Council for Exceptional Children, is organized to promote professional leadership, provide opportunity for study of problems common to its members, and communicate through discussion and publications information that will develop improved services for exceptional children.

**Subject area:** Administration of programs for the education of students identified as handicapped or gifted.

**Publication topics:** Effective schools, effective interface between regular and special education, local interagency councils for preschool handicapped programs, time management for educational leaders, reflections on an adversarial process (PL 94-142), measuring student progress, program evaluation, relationship between special education administrator and building principal in the administration of educational programs for the handicapped, supportive per-

sonnel evaluation, assessment issues in special education, strategies for negotiating curriculum development, the team concept in special education, inservice staff development, instructional supervision in special education, evolving organizational structures in special education, effectiveness indicators for special education (catalog of publications).

**Periodicals:** *CASE Newsletter*, five times yearly; *CASE in Point*, three times yearly.

**Services:** For members only.

**Service area:** Nation.

### 37. Council of Chief State School Officers

Gordon M. Ambach, Executive Director
400 North Capitol Street, N.W., Suite 379
Washington, D.C. 20001
(202) 393-8161

**Purpose:** To provide leadership for a variety of policy concerns at the state and federal levels and to serve as spokesman for CCSSO's members, the fifty-six public officials who head departments of elementary and secondary education in each state and extrastate jurisdiction.

**Service areas:** Educational equity, at-risk students; student assessment, educational indicators, information management; humanities education; international education; community education; school-college collaboration; teacher education, teacher recruitment and retention; citizenship education; state and federal relations; financial support of education; staff development.

**Publication topics:** Disabled students beyond school, education and the economy, directory of state education agencies, ensuring school success for children at risk, elements of a model state statute to provide educational entitlements for at-risk students, achieving equity in education programs for disabled women and girls, adolescent pregnancy and parenting, equity training for state education agency staff, recommendations for improving the national education fiscal database, strategies and issues in the development of comparable indicators for measuring student achievement, recommendations for state-by-state assessment of student achievement, community education and state education agencies, policy-makers' views on community education.

**Periodicals:** *CONCERNS*, quarterly; *Chiefline*, twice-weekly; *Community Education Bulletin Board* (electronic newsletter), weekly; *Hill Notes* (electronic newsletter), weekly; *AIDS Education Bulletin Board* (electronic newsletter), biweekly.

**Services:** Information searchers, referrals, annual convention, seminars, workshops, lists of speakers, consulting.

**Service area:** Nation.

### 38. Council of Educational Facility Planners, International

Tony Wall, Executive Director
1060 Carmack Road
Rightmire Hall, Room 160
Columbus, Ohio 43210
(614) 292-1521

**Purpose:** To improve education through the continuous creation of concepts, principles, practices, and products affecting the physical environment of the learner as well as provide information and training to educational planning professionals.

**Subject areas:** All phases of facility planning from early childhood through university level.

**Publication topics:** Guide for planning educational facilities, surplus school space, energy use in community schools, charting a planning course— a guide to communicating the neighborhood's message, planning assistance notebook, guidelines for developing a program of requirements, guide for school facility appraisal, community planning assistance kit.

**Periodicals:** *CEFP Journal*, bimonthly; *CEFP Newsletter*, bimonthly.

**Services:** For members only.

**Service area:** International.

### 39. The Council of the Great City Schools

Samuel B. Husk, Executive Director
1413 K Street, NW, Suite 400
Washington, D.C. 20005
(202) 371-0163

**Purpose:** A coalition of forty-six of the largest urban public school districts in the U.S., the council promotes the improvement of education through research, legislation, advocacy, and special projects.

**Subject areas:** School finance, school facilities, federal legislation, urban studies, curriculum development, administrator preparation, school- community relations.

**Publication topics:** Effective school management, computer professional development, school improvement, technology, dropouts, special education, prekindergarten, federal legislation.

**Periodicals:** *Urban Education Review; Legislative Activity Report.*

**Services:** For members only.

**Service area:** Nation.

40. **Designs for Change**
Donald R. Moore, Executive Director
220 South State Street, Suite 1900
Chicago, Illinois 60604
(312) 922-0317

**Purpose:** Through research and advocacy, to improve urban public schools, particularly those that serve low-income, minority, and handicapped students.

**Subject areas:** Parent and community involvement, effective schools concept, school financial decision-making, dropout rates, principal's role as educational leader, public policy and enforcement concerning education of students with handicaps, student classification practices.

**Publication topics:** Parent and citizen action to improve the teaching of reading, Chicago's failing schools and how to save them, barriers to excellence in Illinois—children at risk (catalog of publications).

**Periodical:** *Good Schools*, occasionally.

**Services:** Open resource center, referrals, workshops, consulting.

**Service area:** Nation.

41. **Division of Education Policy Research and Services**
Margaret E. Goertz, Director
Educational Testing Service
Rosedale Road
Princeton, New Jersey 08541
(609) 734-5620, 734-1063

**Purpose:** To conduct policy research on issues related to minority education, teacher education and certification, state education policy and standards, educational assessment and accountability, educational technology, handicapped education, education finance and governance, educational achievement and school effectiveness, and the social context of education.

**Subject areas:** Education policy, minority education, teacher education, teacher certification technology, special education, school finance, resource allocation, educational equity.

**Services:** Open resource center, referrals, consulting.

**Service area:** Nation.

42. **Education Commission of the States**
Frank Newman, Director
1860 Lincoln Street, Suite 300
Denver, Colorado 80295
(303) 830-3600

**Purpose:** To serve state political and education leaders to improve the quality of education at all levels.

**Subject areas:** Statewide planning and coordination, school governance, state financing and budget-making, school finance reform, public policy and private schools, teacher quality and supply, inservice education for state agency leaders.

**Publication topics:** Restructuring schools for more effective teaching and learning, educational needs of at-risk youth, ensuring the full participation of minorities in education, future of the teaching profession, involving teachers in reform, school/state agency collaboration to meet the needs of at-risk youth, survey of state initiatives for youth at risk, implications of education reform for school leadership and organization, how states can support local school improvement (catalog of publications).

**Periodicals:** *State Education Leader*, quarterly; *Commissioner Connection*, monthly; *Three-Year Plan*, annually; *Finance at a Glance*, annually.

**Services:** Information clearinghouse, referrals, consulting, seminars, workshops, lists of speakers.

**Service area:** Nation.

43. **Educational Policies Service of the National School Boards Association**
Dale Gaddy, Director
1055 Thomas Jefferson Street, N.W.
Washington, D.C. 20007
(202) 337-7666

**Purpose:** To provide information, ideas, and reference help on topics relating to development of school board policies and administrative rules.

**Subject areas:** Development, codification, and updating of school board policies and administrative rules (catalog of publications).

**Services:** For members only.

**Service area:** International.

44. **Educational Products Information Exchange (EPIE) Institute**
P. Kenneth Komoski, Executive Director
P.O. Box 839
Water Mill, New York 11976
(516) 283-4922

**Purpose:** To analyze and evaluate educational products, including materials, equipment, microcomputer courseware, and educational programs and systems as an unbiased educational consumers union.

**Subject areas:** Evaluation of textbooks, all classes of audiovisual equipment, microcomputer courseware suitable for educational use, and other educational materials for all disciplines (K-12), educational software selection.

**Periodicals:** *EPIEgram*, nine issues yearly; *MICROgram*, nine issues yearly.

**Services:** For members only.

**Service area:** International.

### 45. Educational Research Service, Inc.

Glen E. Robinson, President
2000 Clarendon Boulevard
Arlington, Virginia 22209
(703) 243-2100

**Purpose:** To serve the research and informational needs of the nation's school systems, their school boards and administrative teams, and related organizations.

**Subject areas:** K-12 administration and management problems.

**Publications topics:** Salaries and wages in public school, fringe benefits of professional personnel in public schools, school officials and the courts, class size, trends in school finance, indicators of future school enrollments, teacher and administrator evaluation.

**Periodicals:** *ERS Bulletin*, monthly; *ERS Spectrum*, quarterly.

**Services:** On-call information service available to administrators and board members of subscribing districts and related agencies.

**Service area:** Nation.

### 46. Elementary Subjects Center

Institute for Research on Teaching (IRT)
Jere Brophy and Penelope Peterson, Codirectors
Michigan State University
252 Erickson Hall
East Lansing, Michigan 48824-1034
(517) 353-5415

**Purpose:** To identify exemplary practices and study them to build new hypotheses about how effectiveness of elementary schools can be improved; to test these hypotheses through school-based research and make specific recommendations for instructional materials, assessment procedures, and teaching practices; and to disseminate findings to researchers, practitioners, and policymakers concerned with educational improvement.

**Subject areas:** What content matter should be taught when teaching for higher-level learning and conceptual understanding, how teachers focus their teaching to use their limited resources best, and what ways good teaching is subject-matter specific.

**Publications topics:** Higher-order thinking, conceptual thinking, and problem solving in elementary school teaching of mathematics, science, social studies, literature, and the arts (catalog of publications).

**Periodical:** *IRT Communication Quarterly*

**Services:** Workshops.

**Service area:** Nation.

### 47. ERIC Clearinghouse on Educational Management

Philip K. Piele, Director
College of Education
University of Oregon
1787 Agate Street
Eugene, Oregon 97403
(503) 686-5043

**Purpose:** To acquire, evaluate, index, and abstract literature on educational management and to prepare a variety of publications that interpret the results of research for educational practitioners, policymakers, and researchers.

**Subject areas:** Organization and administration of educational programs and planning, design, construction, and maintenance of educational facilities at the elementary and secondary school levels.

**Publication topics:** School leadership, collaborative bargaining, management applications of computers, school effectiveness, school-based management, school climate, team management, time and stress management, leading meetings, conflict management, teacher recruitment and selection, mentor teachers, teacher induction, teacher evaluation, instructional leadership, collaborative schools, dropout prevention, recruitment and selection of principals and superintendents.

**Periodical:** *ERIC/CEM Information*, two issues yearly.

**Services:** Information searches (manual and computer), open resource center, referrals, workshops.

**Service area:** Nation.

### 48. Far West Laboratory for Educational Research and Development

Dean F. Nafziger, Director
1855 Folsom Street
San Francisco, California 94103
(415) 565-3000

**Purpose:** To contribute to the improvement of the quality of learning experiences that support the val-

ues and functions of a humanistic society.

**Subject areas:** Quality of life education, equal educational opportunity, social change, human development, instructional management and coordination, organizational analysis and development, leadership behavior and development, systems analysis and design.

**Publication topics:** Instructional leadership, instructional improvement, professional collaboration in schools, mentor teachers, teacher induction, emerging leadership by teachers—school-level instructional support teams, the principal's contribution to instruction, models of instructional organization—mastery learning and outcome-based education, equity issues in computer utilization (catalog of publications).

**Services:** Information searches (computer), consulting, seminars, workshops.

**Service area:** International (priority given to region: Northern California, Nevada, Utah).

49. **Florida Educational Research and Development Council, Inc.**
Charlie T. Council, Executive Secretary
P.O. Box 506
Sanibel, Florida 33957
(813) 472-4397

**Purpose:** To bridge the gap between practice in elementary and secondary schools and the findings of educational research.

**Subject areas:** Administration, citizens advisory committees, surveys and legal implications, learning centers.

**Periodical:** *FERDC Research Bulletin*, quarterly.

**Services:** For members only.

**Service area:** Nation.

50. **Friends Council on Education**
Kay Edstene, Executive Director
1507 Cherry Street
Philadelphia, Pennsylvania 19102
(215) 241-7245

**Purpose:** To function as a cooperative and consultative body for the Friends schools in the United States and Canada.

**Subject areas:** Administration of Friends Council schools, recruitment and selection of new heads or principals, planning of new schools.

**Publication topics:** Guidelines for headmasters and boards of trustees (catalog of publications).

**Periodical:** *Quaker Educational Graffiti*, three times yearly.

**Services:** Consulting, seminars, workshops (for faculty, administrators, and trustees), film library for Friends schools only.

**Service area:** Nation.

51. **General Conference of Seventh-day Adventists**
North American Division, Office of Education
F.R. Stephan, Director of Education, K-12
6840 Eastern Avenue, N.W.
Washington, D.C. 20012
(202) 722-6420

**Purpose:** To provide counsel and guidance to the Seventh-day Adventist Church's system of schools in the United States and Canada.

**Subject areas:** Education code, curriculum planning, accreditation policies, certification requirements, textbook production.

**Services:** Information searches (manual), consulting, seminars, workshops, inservice.

**Service area:** Nation.

52. **Greek Orthodox Archdiocese of North and South America**
Emmanuel Hatziemmanuel, Director
Department of Education
8 East 79th Street
New York, New York 10021
(212) 570-3552

**Purpose:** To study the cultural environment that underlies the Greek Orthodox Faith and use the results of this study in educational policies and programs for the improvement of Greek Orthodox education at all levels.

**Subject areas:** Nationwide planning and coordination, school supervision, school finances, Greek language and culture curriculum and teaching materials, teachers' continuing education.

**Services:** Information searches (manual), open resource center, consulting, seminars, workshops, lists of speakers.

**Service area:** Nation.

53. **Home and School Institute, Inc.**
Dorothy Rich, President
Special Projects Office, Suite 228
1201 Sixteenth Street, N.W.
Washington, D.C. 20036
(202) 466-3633

**Purpose:** To develop a working educational partner-

ship between families and institutional support systems in the community through training programs for families, school personnel, and community agencies, with special emphasis on the leadership roles of administrators in schools and agencies to build this partnership.

**Subject areas:** Parent/family/community involvement in education, enhancing student success through family and community experience, creative community relations, home-school learning– curriculum development, leadership in community relations.

**Services:** Consulting, seminars, workshops, training, MegaSkill programs, publications, establishment of "Home the Learning Place" family centers.

**Service area:** Nation.

54. **Illinois Renewal Institute, Inc.**
James A. Bellanca, Executive Director
200 East Wood Street, Suite 250
Palatine, Illinois 60067
(312) 991-6300

**Purpose:** To motivate and implement school renewal through training development and consultation services.

**Subject areas:** Strategic planning for principals, motivating peak performance, quality circles for educators, planning for thinking, cooperative learning and cognitive instruction, creative problem solving, motivating school renewal, skills for instructional coaching, creative conflict, creating the cooperative school.

**Publication topics:** Planning for thinking, art of consulting, quality circles, coaching skills for instructional leaders, peak performance, circles of learning (catalog of publications).

**Services:** Seminars, workshops, lists of speakers, consulting.

**Service area:** Nation.

55. **Indiana Public School Study Council, Inc.**
Theodore J. Kowalski, Executive Director
Teachers College
Ball State University
Muncie, Indiana 47306
(317) 285-5251

**Purpose:** To improve education in member school systems and in the state and nation through cooperative study of common problems, diffusion of effective practices, and stimulation of planning activities by school boards, administrators, teachers, pupils, and laymen.

**Subject areas:** Administrative procedures, curriculum, instruction, evaluation, research, organizational development, policy development, human relations.

**Services:** For members only.

**Service area:** Nation (primarily Indiana).

56. **Institute for Advancing Educational Management**
James Lewis, Jr., Publisher
380 North Broadway, Suite 205
Jericho, New York 11753
(516) 932-1631

**Purpose:** To effect change in education through a network of publications and services.

**Subject areas:** All subjects related to educational management.

**Publication topics:** Achieving excellence in education, strategic planning, making change in education, empowerment, effective schools, staff absenteeism, school-based management (catalog of publications).

**Periodical:** *Excellence in Education Newsletter*, monthly.

**Services:** Information searchers (manual), referrals to other sources, annual convention, seminars, workshops, lists of speakers, consulting.

**Service area:** Nation.

57. **Institute for Catholic Educational Leadership**
Edwin J. McDermott, SJ, Director
School of Education
University of San Francisco
San Francisco, California 94117
(415) 666-6226

**Purpose:** To meet the special needs of administrators in organizing and running private elementary and secondary schools.

**Subject areas:** Foundations, administration, supervision, personnel, curriculum, law, finance, moral education, religious education, government services, internships.

**Services:** Seminars, workshops, lists of speakers.

**Service area:** Nation.

58. **Institute for Development of Educational Activities, Inc. /I/D/E/A/**
John Bahner, President
259 Regency Ridge
Dayton, Ohio 45459
(513) 434-6969

**Purpose:** To design and test new approaches to improving elementary and secondary schools and to create arrangements for widespread application of these approaches.

**Subject areas:** Instructional and continuous improvement processes relating to education; planning, training, implementing, and monitoring processes for school and community improvement projects; clinical and peer supervision processes; administrator inservice; educational policy planning.

**Periodical:** *Newsletter*, biannually.

**Services:** Consulting contracts, seminars, workshops.

**Service area:** Nation.

### 59. Institute for Educational Leadership

Michael Usdan, President
1001 Connecticut Avenue, N.W., Suite 310
Washington, D.C. 20036
(202) 822-8405

**Purpose:** To improve the quality of educational policy-making by linking people and ideas to address difficult issues.

**Subject areas:** All levels of educational policy and management, governance of public schools, indicators of school board effectiveness, role of the superintendent as a facilitator of board action, education and development of leaders, coalitions between schools and the business community, restructuring schools, identification of trends and issues through changing demographics.

**Publication topics:** School boards—strengthening grassroots leadership, dropouts in America, demographics of education, corporate leadership for public education (catalog of publications).

**Periodical:** *Network News*, two issues yearly.

**Services:** Seminars, workshops.

**Service area:** Nation.

### 60. Institute for Independent Education, Inc.

Joan Davis Ratteray, President
1313 North Capitol Street, NE
Washington, D.C. 20002
(202) 745-0500

**Purpose:** To provide technical assistance to independent schools that serve African-American, Hispanic-American, American Indian, and Asian-American youth and to conduct research and prepare policy studies on issues affecting independent education.

**Subject areas:** Training teachers and administrators in all areas of classroom management, school operations, and curriculum development, especially as those issues affect minorities.

**Publication topics:** Access to quality—private schools in Chicago's inner city, directory of independent schools, starting schools, operation and management of independent neighborhood schools (catalog of publications).

**Periodical:** *American Choices*, quarterly.

**Services:** For members only.

**Service area:** Nation.

### 61. Institute for Policy Research and Evaluation

Irwin Feller, Director
N253 Burrowes Building
The Pennsylvania State University
University Park, Pennsylvania 16802
(814) 865-9561

**Purpose:** To conduct basic and applied research on questions relating to the design and evaluation of public policies and programs, as well as to analyze the processes by which these policies are established and implemented.

**Subject areas:** Utilization of research findings in state policy formulation, diffusion of innovative practices (catalog of publications).

**Services:** Seminars, workshops, lists of speakers.

**Service area:** Nation.

### 62. Institute for Public Management

Fredric H. Genck, Managing Director
550 West Jackson Boulevard, Suite 330
Chicago, Illinois 60606
(312) 559-0515

**Purpose:** To improve school performance through better management (by developing, testing, and proving a comprehensive system of board policies, management techniques, and performance measures) and to raise learning, confidence, morale, and cost effectiveness.

**Subject areas:** School and district governance and management, school board policies, planning and measuring performance, parent/teacher/student surveys, financial planning and cost control, merit pay.

**Publication topics:** Effective schools through effective management—the school board's responsibility; improving school performance—how new management techniques raise learning, confidence, and morale; administrative evaluation and compensation; teacher evaluation and development; planning and communication; test data analysis; parent teacher

surveys; financial planning; teacher merit pay; high school management; board policy summary; quality school results.

**Services:** Seminars, workshops, consulting.

**Service area:** Nation.

### 63. Institute for Public Policy and Management

Betty Jane Narver, Director
University of Washington DP-40
Seattle, Washington 98195
(206) 543-0190

**Purpose:** To conduct research and service focusing on issues of public policy.

**Subject areas:** Wide range of areas dealing with the common schools of Washington State, including school finance, school facilities use, management of schools and school districts, measures of educational effectiveness, and program evaluation.

**Publication topics:** Complexity and control—what legislators and administrators can do about implementing public policy, literacy at work—developing basic skills for employment, school district data collection and reporting.

**Services:** Referrals, seminars, workshops, consulting.

**Service area:** Washington State.

### 64. Institute for Research on Teaching

Jere Brophy and Penelope Peterson, Codirectors
Michigan State University
252 Erickson Hall
East Lansing, Michigan 48824-1034
(517) 353-6413

**Purpose:** To conduct a coordinated research program on teaching; to provide intellectual direction for the field through the collection, synthesis, and analysis of research on teaching; and to disseminate research findings, methodological approaches, and critical analyses of research on teaching to researchers and practitioners concerned with educational improvement.

**Subject areas:** Effects of the ways teachers think—about themselves and their students, the subject matter they teach, and the settings in which they work—on the nature and quality of their teaching and their students' learning.

**Publication topics:** Teacher effectiveness, teacher motivation in handling problem students, motivating students, how teachers handle conflicting demands in the classroom, rationales underlying teacher practices (catalog of publications).

**Periodical:** *IRT Communication Quarterly.*

**Services:** Workshops.

**Service area:** Nation.

### 65. Institute for Responsive Education

Don Davies, President
605 Commonwealth Avenue
Boston, Massachusetts 02215
(617) 353-3309

**Purpose:** To study, promote, and advocate parent and citizen participation in education with a special focus on participation that promotes equity for poor and minority parents and students.

**Subject areas:** School improvement councils, desegregation and community and parent participation, parent choice in public school systems, school collaboration with other social service organizations, parent and citizen participation in education, school-community relations, school effectiveness.

**Publication topics:** Home-school partnerships, parent involvement in urban schools, school-community collaboration, school board responsiveness to community interests, educational equity, school improvement councils, parent choice in public school systems, school-college collaboration (catalog of publications).

**Periodical:** *Equity and Choice*, quarterly.

**Services:** Information searches (manual), referrals, seminars, workshops, consulting.

**Services area:** Nation.

### 66. Institute for School Executives

Judith Hendershot and David Cronin, Codirectors
N302 Lindquist Center
The University of Iowa
Iowa City, Iowa 52242
(319) 335-5350

**Purpose:** To promote through a variety of programs and activities the professional development of school executives responsible for providing educational leadership.

**Subject areas:** Staff development, administrator chacteristics, school effectiveness, school community relations, instructional leadership, superintendency, management uses of computers, school finance, reduction in force, classroom discipline, school law, evaluation and testing, educational planning, teacher empowerment, personnel selection, curriculum, children at risk.

**Services:** For members only.

**Service area:** Iowa and Illinois.

### 67. Institute of Government

John Sanders, Director
CB# 3330, Knapp Building
University of North Carolina at Chapel Hill
Chapel Hill, North Carolina 27599-3330
(919) 966-4107

**Purpose:** To help state and local officials improve governmental administration and policy-making through research, teaching, writing, and consultation in public law and government. (The Principals' Executive Program provides professional-level management programs for public school principals and superintendents.)

**Subject areas:** Legal and management issues in education, policy-making.

**Publication topics:** School law—cases and materials, education law in North Carolina (catalog of publications).

**Periodicals:** *School Law Bulletin*, quarterly; *PEP Newsletter*, quarterly.

**Services:** Open resource center, consulting.

**Service area:** North Carolina.

### 68. International Development Research Centre

Ivan L. Head, President
P.O. Box 8500
Ottawa, Ontario, Canada K1G 3H9
(613) 236-6163

**Purpose:** To financially support research, including educational research, for the benefit of developing countries. Most IDRC research projects are identified, conducted, and managed by developing country researchers.

**Subject areas:** Self-instruction, transition from school to work, factors in developing countries that encourage or impede growth of "educational research capacity" on a national scale, education and employment in developing countries, educational finance.

**Publication topics:** Review of teacher effectiveness research in developing countries, educational innovation, education and employment in developing countries, determinants of school achievement in developing countries.

**Periodicals:** *The IDRC Reports*, quarterly; *Searching*, annually.

**Services:** Open resource center, referrals.

**Service areas:** International.

### 69. International Institute for Educational Planning

Jacques Hallak, Director
7-9 rue Eugene-Delacroix
75116 Paris, France
(1) 45.04.28.22

**Purpose:** As an arm of UNESCO, to serve as a world center for advanced training and research in educational planning and administration and to help all member states of UNESCO in their social and economic development efforts by enlarging the fund of knowledge about educational planning and administration and the supply of competent experts in this field.

**Subject areas:** Educational planning and data analysis; school mapping and microplanning; cost analysis and budgetary processes; education, employment, and the labor market; identification, preparation, and evaluation of educational projects; qualificative aspects of educational planning; introduction to microinformatics; educational administration; nonformal education; educational planning in socialist countries.

**Publication topics:** Training of trainers in educational planning, educational planning as a social process, strategies for financing diversified forms of education and training.

**Periodicals:** *IIEP Newsletter*, four issues yearly; *IIEP Bulletin of Educational Planning Documentation*, two issues yearly.

**Services:** Seminars, workshops, training courses.

**Service area:** International.

### 70. Kentucky Youth Advocates, Inc.

David W. Richart, Executive Director
2024 Woodford Place
Louisville, Kentucky 40205
(502) 456-2140/459-7751

**Purpose:** To research, publish, and distribute information about current and emerging public policies affecting Kentucky's children, especially poor or disadvantaged children, and to monitor the quality of services provided by Kentucky public schools.

**Subject areas:** At-risk youth, dropout prevention, state level policy, tracking and ability grouping, discipline, corporal punishment.

**Publication topics:** Kentucky's children at risk—inequities in public education, unsatisfactory performance—a report card on Kentucky's school reform efforts for children at risk, schools for all children—recommendations for including Kentucky's poor and minority children in school reform.

**Services:** Referrals, consulting, policy research, parent referral.

**Service area:** Nation (primarily Kentucky).

### 71. The Lutheran Church—Missouri Synod

School Department—
Board for Parish Education
H. James Boldt, Director
1333 South Kirkwood Road
St. Louis, Missouri 63122-7295
(314) 965-9000 x 253

**Purpose:** To provide leadership services and noncurricular materials for Lutheran schools (preschool, elementary, secondary), including assistance in the relocation of church educators and provision of local and regional staff development.

**Subject areas:** Leadership and direction of Lutheran schools, resource development, school feasibility studies, finances, administration, curriculum, government relations, evaluation.

**Publication topics:** Board manual for Lutheran elementary schools, operations manual for Lutheran school administrators, caring for children before and after school, child abuse, legal issues and the Lutheran school teacher.

**Periodical:** *Alight*, monthly.

**Services:** For members only

**Service area:** Nation.

### 72. Management Academy for School Executives

A. Kenneth Stern, Associate Professor
309 Gundersen Hall
Oklahoma State University
Stillwater, Oklahoma 74078
(405) 624-7244

**Purpose:** To provide opportunities for school leaders to keep abreast of the theory and practice of managing and leading schools.

**Subject areas:** Management team effectiveness, principalship, legal implications, superintendency, followup to assessment centers' results, leadership in rural/urban school districts.

**Services:** Seminars, workshops, consulting.

**Service areas:** Oklahoma.

### 73. Merrimack Education Center

Richard Lavin, Director
101 Mill Road
Chelmsford, Massachusetts 01824
(617) 256-3985

**Purpose:** To assist local school districts and intermediate education service agencies with better utilization of resources for improved educational services.

**Subject areas:** Computer technology, computer literacy, computer-assisted and computer-managed instruction, software and hardware selection, staff development, energy use in school buildings.

**Periodical:** *Linker Newsletter*, quarterly.

**Service area:** New England.

### 74. Mid-Atlantic Center for Community Education

Larry E. Decker, Director
405 Emmet Street, Ruffner Hall
University of Virginia
Charlottesville, Virginia 22903
(804) 924-0866

**Purpose:** To provide technical assistance and training in community education and school-community relations in the Mid-Atlantic region.

**Subject areas:** Administration and policy-making in community education and school-community relations, state planning for community education and community involvement, school-community volunteer programs, community planning.

**Services:** Open resource center, referrals, seminars, workshops, consulting.

**Service area:** Nation.

### 75. Midwest Administration Center

Dan C. Lortie, Director
5835 Kimbark Avenue
University of Chicago
Chicago, Illinois 60637
(312) 702-1566

**Subject areas:** Educational administration (policy-making, research, and theory), decision-making, professionalism in school administration, school finance, education and politics, study of educational organization.

**Periodical:** *Administrator's Notebook*, nine issues yearly.

**Service area:** Nation.

### 76. National Academy for School Executives

Raymond G. 'Jerry' Melton, Director
American Association of School Administrators
1801 North Moore Street
Arlington, Virginia 22209
(703) 528-0700

**Purpose:** To design and conduct high quality in-

service programs for school administrators across the United States on a variety of current and relevant topics related to the leadership of the schools.

**Subject areas:** All areas of interest to school executives, including evaluation, supervision, curriculum management, curriculum auditing, leadership skills, culture and climate, strategic planning, staff development, organizational change and development, conflict management, school-business partnerships, evaluating student achievement, critical thinking programs, training for new superintendents.

**Publication topics:** Strategic planning for America's schools, AIDS education, students at risk, critical thinking.

**Services:** Seminars, workshops, video and audio tapes, curriculum audit service for school districts.

**Service area:** Nation.

### 77. National Alliance of Black School Educators

William J. Saunders, Director
2816 Georgia Avenue, N.W.
Washington, D.C. 20001
(202) 483-1549

**Purpose:** To analyze and apply shared knowledge to the eradication of problems that stand as obstructions to quality education for all children and particularly black children.

**Subject areas:** Management issues related to pre-K-12 education.

**Publication topics:** Saving the African-American child, blueprint for leadership, history of NABSE 1970-1987.

**Periodical:** *NABSE News Briefs.*

**Services:** For members only.

**Service area:** Nation.

### 78. National Association for Core Curriculum, Inc.

Gordon F. Vars, Executive Secretary
404 White Hall
Kent State University
Kent, Ohio 44242
(216) 672-2792

**Purpose:** To promote the development of general education programs, variously known as core, common learnings, block-time, unified studies, and so forth, at elementary, secondary, and college levels.

**Subject areas:** Interdisciplinary programs, humanities, core curriculum.

**Publication topics:** Effectiveness of block-time, core, and interdisciplinary team teaching; curriculum guides (catalog of publications).

**Periodical:** *The Core Teacher*, quarterly.

**Services:** Information searches (manual), open resource center, referrals, consulting, seminars, workshops, lists of speakers, audiovisual materials.

**Service area:** Nation.

### 79. National Association for Industry-Education Cooperation

Donald M. Clark, President and Chief Executive Officer
235 Hendricks Boulevard
Buffalo, New York 14226
(716) 834-7047

**Purpose:** To foster industry-education cooperation/parternships in school improvement and economic development; and to promote industry's central role in helping education reshape its total academic and vocational program in a coherent, systematic manner so that it is more responsive to the needs of both students (youth and adults) and employers.

**Subject areas:** Industry involvement in education, economic development, staff development, career education, curriculum development, improvement of management skills, industry/business organization assistance to school personnel in improving educational productivity and effectiveness through the application of business management techniques.

**Publication topics:** Handbook for industry-education councils, handbook for planning a community resources workshop, guide for evaluating industry-sponsored educational materials, independent educational management audit.

**Periodicals:** *NAIEC Newsletter*, bimonthly; *Journal of Industry-Education Cooperation*, semiannually.

**Services:** Open resource center, referrals, annual convention, seminars, workshops, lists of speakers, consulting, clearinghouse.

**Service area:** Nation and Canada.

### 80. National Association for Year-Round Education

Charles E. Ballinger, Executive Secretary
6401 Linda Vista Road
San Diego, California 92111
(619) 292-3679

**Purpose:** To encourage objective study and research of continuous education programs and the effects of these programs on all aspects of the educational endeavor.

**Subject areas:** Year-round education for quality

education and optimum economic efficiency of the school enterprise.

**Publication topics:** An annual directory of the association.

**Periodical:** *The Year-Rounder*, quarterly.

**Services:** Information searches (manual), referrals, open resource center, consulting, seminars, workshops, lists of speakers, annual conference.

**Service area:** Nation.

### 81. National Association of Educational Office Personnel

Rebecca Grim, Executive Secretary
7223 Lee Highway, #301
Falls Church, Virginia 22046
(703) 533-0810

**Purpose:** To provide professional growth stimuli and opportunities for its members and to work toward increased recognition for educational office personnel as partners on the educational team.

**Subject areas:** Roles and recognition of administrative, school, and college/university secretaries, bookkeepers, clerks, administrative assistants, and other office professionals in public or private schools.

**Periodicals:** *The National Educational Secretary*, quarterly; *The Beam.*

**Services:** For members only.

**Service area:** Nation.

### 82. National Association of Elementary School Principals

Samuel G. Sava, Executive Director
1615 Duke Street
Alexandria, VA 22314-3483
(703) 684-3345

**Purpose:** To exert national leadership on behalf of children and to enhance the effectiveness of elementary and middle school principals as the key to effective learning.

**Subject areas:** Elementary and middle school education and administration, legislative issues affecting education, social issues affecting children's success in the classroom.

**Publication topics:** Effectiveness of early childhood education, helping kids say "no" to drugs, teaching kids to be streetwise, telling kids about AIDS, helping kids cope with divorce, middle schools, prevention of discipline problems, managing media materials, working with the media, effective school public relations, winning public support for education, parent volunteers, promoting self-esteem, managing stress.

**Periodicals:** *Principal*, 5 issues yearly; *Communicator*, 10 issues yearly.

**Services:** For members only.

**Service area:** Nation.

### 83. National Association of Federal Education Program Administrators

Stanley J. McFarland, Executive Director
1801 N. Moore Street
Arlington, Virginia 22209
(703) 528-0700

**Purpose:** To foster effective administration of federal educational programs and to promote the perspective of the local administrators of those programs.

**Subject areas:** Implementation and administration of federal educational programs in schools, especially Chapters 1 (disadvantaged) and 2 (block grants) of the Hawkins-Stafford Elementary & Secondary Improvement Amendments of 1988.

**Periodical:** *Update*, quarterly.

**Services:** For members only.

**Service area:** Nation.

### 84. National Association of Independent Schools

John C. Esty, Jr., President
18 Tremont Street
Boston, Massachusetts 02108
(617) 723-6900

**Purpose:** To assist and strengthen independent schools in the United States and similar schools elsewhere and to aid them to serve effectively the free society from which they derive their independence.

**Subject areas:** Independent school education, classroom and curriculum, management and financial planning in independent schools, independent school administration, role of trustees, statistics and research, public information, government relations.

**Periodical:** *Independent School*, quarterly.

**Services:** Information searches (manual and computer), open resource center, referrals, seminars, workshops, publications.

**Service area:** Nation.

### 85. National Association of Partners in Education

601 Wythe Street, Suite 200
Alexandria, Virginia 22314
(703) 836-4880

**Purpose:** To promote the creative use of school volun-

teers through citizen involvement and business partnerships and to supplement, support, and enrich learning activities in the classroom, school, and school system for the benefit of all students throughout the nation.

**Subject areas:** Recruitment, training, and use of volunteers in the schools; organizing citizen involvement programs; organizing school-business partnerships.

**Publication topics:** Organizing and managing school volunteer programs, math/science professionals serving as school volunteers, tutoring tips for school volunteers (catalog of publications).

**Periodicals:** *School & Community Partners for Education*, 10 issues yearly; *School Volunteering*, quarterly.

**Services:** Referrals to other sources, annual convention, seminars, workshops, consulting.

**Service area:** Nation.

### 86. National Association of Secondary School Principals

Scott D. Thomson, Executive Director
1904 Association Drive
Reston, Virginia 22091
(703) 860-0200

**Purpose:** To support and improve the secondary schools by providing services in such areas as research on and development of innovative programs, legislation for education, and inservice training for administrators.

**Subject areas:** All areas of secondary education.

**Publication topics:** Learning styles, middle schools, school-college partnerships, promoting student motivation, advising student activities, managing conflict, disruptive students, skills for leaders, adolescent suicide, teacher evaluation, decision-making (catalog of publications).

**Periodicals:** *The NASSP Bulletin*, nine issues yearly; *NASSP NewsLeader*, nine issues yearly; *Curriculum Report*, bimonthly; *Legal Memorandum*, bimonthly; *Student Advocate*, nine issues yearly; *The Practitioner*, quarterly; *New Technology*, quarterly; *Schools in the Middle*, quarterly.

**Services:** For members only.

**Service area:** Nation.

### 87. National Association of State Boards of Education

Gene Wilhoit, Executive Director
1012 Cameron Street
Alexandria, Virginia 22314
(703) 684-4000

**Purpose:** To promote the lay control of and responsibility for education, to advocate equality of access to educational opportunities, to enable state boards of education to study issues of mutual concern and to disseminate and exchange information, and to encourage cooperation among state boards of education and all other boards, agencies, and organizations concerned with education.

**Subject areas:** AIDS education, adolescent pregnancy/dropout prevention, alcohol education, early childhood education, at-risk youth, community alliance program, state policy and school improvement.

**Publications:** Policymaker's guide to effective AIDS education, female dropouts, new approaches to dropout prevention for girls, report on state early childhood initiatives, task force report on early childhood, helping youth say no, task force report on state board leadership.

**Periodical:** *The State Board Connection*, 10 issues yearly.

**Services:** For members and state departments of education.

**Service area:** Nation.

### 88. National Center on Effective Secondary Schools

Wisconsin Center for Education Research
Fred M. Newmann, Director
1025 West Johnson Street
University of Wisconsin
Madison, Wisconsin 53706
(608) 263-7575

**Purpose:** To conduct research on how high schools can use their resources to enhance student engagement in order to boost the achievement of all.

**Subject areas:** Higher order thinking in the curriculum, programs for students at risk, the stratification of learning opportunities, working conditions of staff, noninstructional influences on adolescents' achievement.

**Publication topics:** Cooperative learning, the stratification of learning opportunities, staff development, class size, noninstructional influences on adolescents' achievement.

**Services:** Information searches (selective), referrals to other sources.

**Service area:** Nation.

### 89. National Clearinghouse on School-Based Management

James Lewis, Jr., Director
380 North Broadway, Suite 205
Jericho, New York 11753

(516) 932-1631

**Purpose:** To disseminate information and continually acquire new resource material in the progressive field of school-based management in order that school districts in the United States and Canada may be skilled in the comprehension and execution of school-based management restructuring.

**Subject areas:** School-based management, teacher empowerment, student empowerment, group decision-making.

**Services:** For members only.

**Service area:** Nation.

**Periodical:** Newsletter.

### 90. National Committee for Citizens in Education

Carl Marburger and William Rioux, Codirectors
10840 Little Patuxent Parkway, Suite 301
Columbia, Maryland 21044
(301) 997-9300

**Purpose:** To improve public education for all children through increased involvement of parents and citizens in the community.

**Subject areas:** School-based management/improvement.

**Publication topics:** School-based management, parent involvement, dropout prevention, school law as it relates to parent and student rights, college selection/preparation, research showing link between parent involvement and student achievement.

**Periodical:** *Network for Public Schools*, six issues yearly.

**Services:** Information searches (manual), open resource center, referrals, seminars, workshops.

**Service area:** Nation.

### 91. National Community Education Association

William S. DeJong, Executive Director
119 North Payne Street
Alexandria, Virginia 22314
(703) 683-6232

**Purpose:** To promote community involvement in public education, learning opportunities for community residents of all ages and educational backgrounds, and interagency cooperation to address community-identified problems and concerns.

**Subject areas:** Administration of the community school, community and adult education programs, and community use of public education resources; facilitation of dialogue and projects of community advisory councils and interagency work groups.

**Publication topics:** The learning community, practical ideas for school-business partnerships, parents as tutors.

**Periodicals:** *Community Education Journal*, quarterly; *Community Education Today*, 10 issues yearly.

**Services:** Information, referrals, training institutes, annual conference.

**Service area:** Nation.

### 92. National Council of Administrative Women in Education

Geraldine Chapey, Editor
School of Education and Human Sources
St. Johns' University
Jamaica, New York 11439
(718) 990-6205

**Purpose:** To encourage and support women in preparing for and accepting the challenge of administrative and executive positions in education.

**Subject areas:** Preparation of women for educational leadership positions, issues faced by women leaders.

**Publication topics:** Leadership and gender, supervision, curriculum development, teacher evaluation, organizational development.

**Periodicals:** *Leadership in Education Journal*, annually; *Newsletter*, semiannually.

**Services:** For members only.

**Service area:** Nation.

### 93. National Council of States on Inservice Education

James F. Collins, Executive Director
402 Huntington Hall
Syracuse University
Syracuse, New York 13244-2340
(315) 443-4167

**Purpose:** To help education agencies to examine, discuss, and disseminate information about professional development, inservice education goals, training materials, and retraining strategies nationally. (The council is a consortium of education agencies in all fifty states and the District of Columbia.)

**Subject areas:** Staff/professional development, inservice education, organizational development and management, leadership training, change and change agencies.

**Publication topics:** Role of state education agencies in inservice education, preservice and inservice education, shared governance of teacher education (cata-

log of publications).

**Periodical:** *Inservice Newletter*, quarterly.

**Services:** Select information searches (manual), referrals, consulting, seminars, workshops, suggestions for speakers, annual conference.

**Service area:** Nation.

### 94. National Governors' Association Education Program

Raymond Scheppach, Executive Director, NGA
Dean Honetschlager, Education Program Director
444 North Capitol Street
Washington, D.C. 20001-1572
(202) 624-5300

**Purpose:** To provide a forum for the nation's governors to influence the development and implementation of national policy and apply creative leadership to state issues. (The Education Program, housed within NGA's Center for Policy Research, helps states working on issues raised in two recent reports: *Time for Results: The Governors' 1991 Report on Education* and *A Nation Prepared: Teachers for the 21st Century*. The program is dedicated to helping all students reach higher achievement levels through restructuring schools and a restructured teaching profession.)

**Subject areas:** State initiatives in school leadership and management, including state policies and programs to evaluate and reward and train administrators, reward and sanction schools for student performance, and encourage school-site management; management-related issues such as accountability, assessment of student performance, and restructuring schools.

**Publication topics:** 1991 report on education, supporting works for the task force on leadership and management, results in education (includes state-by-state initiatives in leadership and management), restructuring the education system—agenda for the 1990s (catalog of publications).

**Periodical:** *Capital Ideas*, bimonthly.

**Services:** Information searches (manual), referrals to other sources, lists of speakers.

**Service area:** Nation.

### 95. National Home Study Council

William A. Fowler, Executive Director
1601 Eighteenth Street, N.W.
Washington, D.C. 20009
(202) 234-5100

**Purpose:** To serve as a clearinghouse for information about the home study field and to sponsor a nationally recognized accrediting agency for both private and nonprivate correspondence schools.

**Subject areas:** Home study school management, accreditation of home study schools, federal and state regulations concerning home study education.

**Publication topics:** Home study education, distant education in the year 2001.

**Periodicals:** *NHSC News*, semiannually; *NHSC Report*, semiannually; *Directory of Accredited Home Study Schools*, annually.

**Services:** For members only.

**Service area:** Nation.

### 96. National Institute of Educational Planning and Administration

Professor Satya Bhushan, Director
17-B, Sri Aurobindo Marg
New Delhi 110016 India 66 54 72

**Purpose:** To conduct training and research programs in the area of educational planning and administration from primary to university levels and to provide professional support to the government of India, states, and national and international organizations and Third World countries.

**Subject areas:** Educational planning and management of the education system in India.

**Publication topics:** Long-term educational planning, school inspection system, teacher-pupil ratio in Indian schools, development and maintenance of educational services, education and development.

**Periodical:** *Journal of Educational Planning and Administration*, quarterly.

**Services:** Open resource center, seminars, workshops, consulting.

**Service area:** India.

### 97. National Middle School Association

Denis D. Smith, Executive Director
4807 Evanswood Drive
Columbus, Ohio 43229
(614) 848-8211

**Purpose:** To promote the development of the middle school as a distinct and necessary entity in American education; to disseminate information about the middle school concept; and to promote forums for the sharing of ideas, innovations, and contemporary middle school programs.

**Subject areas:** All aspects of middle grade programs, methods, and materials.

**Publication topics:** Middle school research (catalog of publications).

**Periodical:** *Middle School Journal*, five issues yearly.

**Services:** Open resource center, referrals, consulting, seminars, workshops.

**Service area:** International.

### 98. National Organization on Legal Problems of Education

Thomas Jones, Executive Director
3601 West 29th Street, Suite 227
Topeka, Kansas 66614
(913) 273-3550

**Purpose:** To improve education by promoting interest in and understanding of school law throughout the United States, by holding meetings for the presentation and discussion of school law problems, by stimulating the teaching of school law, and by issuing publications on school law topics.

**Subject areas:** All aspects of school law.

**Publication topics:** Legal aspects of pupil transportation, teacher evaluation, preemployment inquiries, legal issues in special education, legal aspects of employee assessment and selection, legal aspects of plagiarism, legal aspects of asbestos abatement, the First Amendment and school employees—a management guide, search and seizure in public schools, drug and alcohol abuse and the schools, health-related legal issues in education, due process for school officials—guide for conduct of administrative hearings, free expression and the First Amendment, religion and the public schools (catalog of publications).

**Periodicals:** *NOLPE Notes*, monthly; *NOLPE School Law Reporter*, monthly; *Yearbook of School Law*, annually; *School Law Update* (convention proceedings), annually; *NOLPE Case Citations*, five issues yearly.

**Services:** For members only.

**Service area:** Nation.

### 99. National School Boards Association

Thomas A. Shannon, Executive Director
1680 Duke Street
Alexandria, Virginia 22314
(703) 838-6722

**Purpose:** To promote the general advancement of education, to encourage the most efficient and effective organization and administration of the public schools, and in various other ways to assist state school boards associations and local school boards that are NSBA Direct Affiliates in their task of maintaining and improving America's public schools.

**Subject areas:** School boards and related education topics, school district policy-making.

**Publication topics:** Alcohol and drugs in the public schools—implications for school leaders.

**Periodicals:** *The American School Board Journal*, monthly; *Inquiry and Analysis* (a newsletter for the Council of School Attorneys), quarterly; *The Executive Educator*, monthly; *School Board News*, biweekly.

**Services:** Information searches (manual and computer), open resource center, consulting, seminars, workshops, lists of speakers.

**Service area:** Nation.

### 100. National School Public Relations Association

John H. Wherry, Executive Director
1501 Lee Highway #201
Arlington, Virginia 22209
(703) 528-5840

**Purpose:** To promote a better understanding of the objectives, accomplishments, and needs of the schools of the United States.

**Subject areas:** School district policy-making, program administration, public relations, school-community relations, communications media and programs, staff development and inservice training, problem areas facing education.

**Periodicals:** *Education U.S.A.*, weekly; *It Starts in the Classroom*, nine issues yearly; *Better Teaching*, twice monthly; *Ed-Line News and Information Electronic Network*, daily.

**Services:** Publications, newsletters, online database, information searches (manual and computer), open resource center, referrals, consulting, seminars, workshops, lists of speakers.

**Service area:** Nation.

### 101. National School Safety Center

Ronald D. Stephens, Executive Director
16830 Ventura Boulevard, Suite 200
Encino, California 91436
(818) 377-6200

**Purpose:** To focus national attention on cooperative solutions to problems that disrupt the educational process.

**Subject areas:** Campus security; prevention of crime, violence, suicide, and drug use; improvement of school climate, student discipline, attendance, and achievement; character education.

**Publication topics:** School crime and violence—victims' rights, public relations to achieve safe schools, breaking up gangs in schools, school discipline handbook, school safety legal issues (catalog of publications).

**Periodical:** *School Safety*, three times yearly.

**Services:** Open resource center, seminars, workshops, consulting, films/tapes, posters, public service announcements.

**Service area:** Nation.

### 102. National School Transportation Association

Karen Finkel, Director
P.O. Box 2639
Springfield, Virginia 22152
(703) 644-0700

**Purpose:** To represent the interests of school bus contractors before Congress and the federal regulatory agencies and to promote the safe and efficient transportation of school children in yellow school buses.

**Subject areas:** Educating children in safe school transportation.

**Periodicals:** *National School Bus Report*, quarterly; *NSTA Newsletter*, monthly.

**Services:** For members only.

**Service area:** Nation.

### 103. The NETWORK

David P. Crandall, President
290 South Main Street
Andover, Massachusetts 01810
(617) 470-1080

**Purpose:** To assist schools and other organizations to make meaningful change, to help teachers and administrators master new practices, to disseminate educational programs and practices, to provide technical assistance to schools and other organizations, and to study and research these processes.

**Subject areas:** Problem-solving, decision-making, organizational development, inservice training for teachers, linking organizations with resources, research and evaluation.

**Publication topics:** Leadership and support for school improvement, implementing school improvement plans, practice file for summarizing program components and requirements, building an infrastructure for innovation and improvement, training for school leaders in implementing change, restructuring school districts, teacher evaluation systems, teacher quality, business-education partnerships, serving at-risk youth, classroom management, monitoring student progress, teacher instructional effectiveness, state-level policy considerations for helping at-risk youth (catalog of publications).

**Services:** Information searches (manual and computer), open resource center, referrals, consulting, seminars, workshops, lists of consultants, comprehensive educational technical assistance.

**Service area:** Nation.

### 104. New England School Development Council

John R. Sullivan, Executive Director
83 Boston Post Road
Sudbury, Massachusetts 01776
(617) 443-7991

**Purpose:** To provide direct consulting and information services and conduct professional development for the improvement of education in the Northeast through collaboration and pooling of resources.

**Subject areas:** Administrator preparation, administrator (principal) assessment, staff development, curriculum development, school-community relations, instructional leadership, teaching and learning styles, school finance, school law, teacher recruitment, teacher evaluation, teacher empowerment, strategic planning.

**Publication topic:** Educational leaders in New England.

**Periodical:** *Current Events*, monthly.

**Services:** Information searches (manual), referrals, workshops, consulting, principal assessment, administrator searches.

**Service area:** Nation (primarily New England).

### 105. New York State School Boards Association, Inc.

Louis Grumet, Executive Director
119 Washington Avenue
Albany, New York 12210
(518) 465-3474

**Purpose:** To serve children, taxpayers, and school districts in New York State by keeping school boards informed of the current status of issues in education and giving aid in shaping legislation affecting schools.

**Subject areas:** Policy development, staffing, funding, planning.

**Publication topics:** Textbook selection, middle schools, home school partnership, class size, school budget handbook, dropout problem, global education, corporal punishment, safe schools (catalog of publications).

**Periodicals:** *Journal*, monthly; *Legislative Bulletin*, occasional; *EducatioNEWS*, occasional.

**Services:** For members only.

**Service areas:** New York State.

106. **North Central Regional Educational Laboratory**
Jane H. Arends, Executive Director
295 Emroy Avenue
Elmhurst, Illinois 60216
(312) 941-7677

**Purpose:** To improve elementary and secondary schools with research-based information and services related to instruction and school improvement.

**Subject areas:** Teacher incentives, teacher evaluation, collaboration in schools, instructional leadership, assessment-based planning for school improvement, collaboration among schools and with outside agencies, strategic planning, professional and staff development programs, managing instructional quality and equality, managing school redesign and improvement projects.

**Publication topics:** Incentives to enhance the teaching profession, issues and problems in professional development, students at risk, thinking skills, teacher evaluation for improving instruction, improving the work environment of teaching, social and organizational context of teaching, instructional leadership, collaboration among schools/higher education institutions/state education agencies (catalog of publications).

**Services:** Referrals, seminars, workshops, lists of speakers, consulting.

**Service area:** Illinois, Indiana, Iowa, Michigan, Minnesota, Ohio, Wisconsin.

107. **Northwest Regional Educational Laboratory**
Robert R. Rath, Executive Director
101 S.W. Main Street, Suite 500
Portland, Oregon 97204
(503) 275-9500

**Purpose:** To assist education, government, community agencies, business, and labor in improving quality and equality in educational programs and processes.

**Subject areas:** Educational evaluation and assessment, literacy and language, multicultural education, computer technology, Indian education, education and work, effective schooling, drug-free schools, desegregation.

**Periodical:** *Northwest Report*, monthly.

**Services:** Information searches (manual and computer), open resource center, referrals, consulting, seminars, workshops.

**Service area:** Nation (priority given to region: Alaska, Idaho, Montana, Oregon, Washington, Hawaii, Guam, American Samoa, Northern Marianas, Micronesia).

108. **Oregon School Study Council**
Philip K. Piele, Executive Secretary
College of Education
University of Oregon
1787 Agate Street
Eugene, Oregon 97403
(503) 686-5045

**Purpose:** To serve member school districts and their school boards by publishing information on significant educational programs functioning successfully throughout the state and by researching requests of member districts on topics of interest.

**Subject areas:** Administration, curriculum, finance, innovations, legislation, inservice training, school law and policies, community relations, decision-making, staffing.

**Publication topics:** Long-range planning, recruitment and selection of teachers and school principals, collaborative bargaining, building coalitions for support of schools, induction/mentoring of school principals, collegial support for supervision, classroom management, parental involvement in education, in-school suspension programs, drug abuse prevention, helping at-risk youth, the management team, developing student leaders (catalog of publications).

**Periodicals:** *OSSC Bulletin*, nine issues yearly; *OSSC Report*, three issues yearly.

**Services:** Conferences, consulting, open resource file, enrollment projections.

**Service area:** Oregon.

109. **Parents Union for Public Schools in Philadelphia, Inc.**
Christine Davis, Executive Director
401 North Broad Street, Room 916
Philadelphia, Pennsylvania 19108
(215) 574-0337

**Purpose:** To seek quality, equitable public education for all children through parent involvement and participation in schools.

**Subject areas:** Parent involvement in schools, assistance to individual parents and students with school-related problems in both regular education and special education.

**Services:** Referrals, seminars, workshops, lists of speakers, consulting.

**Service area:** Nation (primarily Philadelphia).

110. **Pennsylvania School Boards Association**
Joseph V. Oravitz, Executive Director
774 Limekiln Road
New Cumberland, Pennsylvania 17070

(717) 774-2331

**Purpose:** To provide a medium for school boards, school directors, school board secretaries, business managers, and other related groups to come together and exchange information and views concerning the administration of the commonwealth's public schools.

**Subject areas:** Policy development and maintenance, evaluation of professional and administrative employees, inservice training, employee relations.

**Publication topics:** Understanding school finance, Pennsylvania school law, mastering the basics of board service, Pennsylvania's open meeting law (sunshine law), guidelines for effective communications, collective bargaining (catalog of publications).

**Periodicals:** *Information Legislative Service*, weekly; *PSBA Bulletin*, bimonthly.

**Services:** Information searches (manual), open resource center, referrals, annual convention, seminars, workshops, consulting, legal services.

**Service area:** Nation.

### 111. Pennsylvania School Study Council, Inc.

Paul V. Bredeson, Executive Director
308 Rackley
University Park, Pennsylvania 16802
(814) 865-0321

**Purpose:** To conduct research, to provide inservice training for educators, to disseminate management information and other relevant research data, and to provide a linkage between the resources of a major research institution and the public schools in the state.

**Subject areas:** All areas of school administration, including personnel, school law, long-range planning, professional negotiations, school business affairs and finances, community relations, supervision, curriculum, and facilities management and planning.

**Services:** For members only.

**Service area:** Pennsylvania.

### 112. Policy Research for Ohio Based Education (PROBE)

Robert Donmoyer and Brad Mitchell, Codirectors
College of Education
The Ohio State University
301 Ramseyer Hall
29 West Woodruff Avenue
Columbus, Ohio 43210
(614) 292-7909

**Purpose:** To provide a nonpartisan, independent source for information on which to base state-level educational and social policy decisions. A special interest is to chronicle the impact of public policy on the educational, economic, and social well-being of children and youth.

**Subject areas:** Teacher policy; reading, language, and literacy policy; relationship of organizational structures and policy to curriculum and teaching; board-superintendent relations; program evaluation; curriculum design and development; at-risk students; impact of testing; minority educators; knowledge utilization.

**Publication topics:** At-risk students and Ohio educational policy; policy agenda concerning emergent literacy and the transformation of schools, families, and communities; profile of minority educators in Ohio.

**Services:** Information searches (manual), referrals, consulting, policy research on specific issues.

**Service area:** Nation (primarily Ohio).

### 113. The Principals' Center

Angela Javora and Roland Barth, Codirectors
336 Gutman Library
6 Appian Way
Cambridge, Massachusetts 02138
(617) 495-1825

**Purpose:** To promote the personal and professional growth of school leaders.

**Subject areas:** Adult and professional development, supervision and evaluation, curriculum, school and family, policy issues, leadership, mentoring, urban education.

**Periodicals:** *Newsletter*, biannually; *Calendar*, biannually.

**Services:** Annual convention, seminars, workshops, consulting.

**Service area:** Nation.

### 114. The Regional Laboratory for Educational Improvement of the Northeast and Islands

David P. Crandall, Executive Director
290 South Main Street
Andover, Massachusetts 01810
(617) 470-0098

**Purpose:** To help educators and policymakers take advantage of the results of educational research and development as well as confirmed practical experience, though intermediaries such as state education departments, universities, independent service providers, and associations that work directly with

schools.

**Subject areas:** School improvement leadership, teacher development, at-risk youth, rural and small schools, public policy for school improvement.

**Publication topics:** School improvement leadership; teacher preparation, development, and evaluation; community involvement; at-risk youth; small schools; equity; classroom resources; policy; restructuring education (catalog of publications).

**Periodicals:** *The Regional Lab Reports*, 4-5 issues yearly; *The Cutting Edge: New R&D Products*, 10 issues yearly; *Small Schools Network Alert*, bimonthly; *Linking Leaders*, quarterly.

**Services:** Information searches, open resource center, referrals, seminars, workshops, consulting, technical assistance.

**Service area:** Connecticut, Massachusetts, Maine, New Hampshire, New York, Puerto Rico, Rhode Island, Vermont, and the Virgin Islands.

### 115. Research and Educational Planning Center

Deborah Loesch-Griffin, Director
College of Education
University of Nevada
Reno, Nevada 89557
(702) 784-4921

**Purpose:** To initiate research pertaining to educational problems; to design, conduct, and evaluate research and development projects; to conduct educational training programs; and to provide consultative services.

**Subject areas:** Educational facilities, vocational education, women's equity, special education law and management, organizational assessment, program evaluation, school board and superintendent evaluation, sociodemographic surveys and projections, special education post-school adjustment studies.

**Services:** Seminars, workshops, consulting.

**Service area:** Nation.

### 116. Research and Information Services for Education (RISE)

Richard Brickley, Director
725 Caley Road
King of Prussia, Pennsylvania 19406
(215) 265-6056

**Purpose:** To link the work of the education research and development community with those educational practitioners responsible for decision-making relating to the quality of public and private education, and to aid local district decision-makers in the adoption of "exemplary" educational practices.

**Subject areas:** All areas of administration, curriculum, school facilities, and school personnel.

**Periodical:** *R.I.S.E. Newsletter*, occasionally.

**Services:** Information searches (manual and computer), open resource center, referrals, workshops, National Diffusion Network state facilitator.

**Service area:** Nation (primarily Pennsylvania).

### 117. Research for Better Schools

John E. Hopkins, Executive Director
444 North Third Street
Philadelphia, Pennsylvania 19123
(215) 574-9300

**Purpose:** To improve schools through technical assistance services, research, and development and to facilitate the large-scale coordination of new educational procedures, processes, and materials among local districts, intermediate service agencies, and state education departments.

**Subject areas:** Assessment of effectiveness, school-community relations, school as a workplace, school cultures, leadership training, professional development, business-education partnerships, school improvement planning.

**Publication topics:** School district effectiveness audit, coordination of education and social services, places where children succeed, school context and school change, secondary schools and the central office—partners for improvement, team planning for educational leaders, thinking skills throughout the curriculum, instruments and processes for school analysis, competency testing and at-risk youth, curriculum reform and at-risk youth, leadership style—training program in situational leadership, the quality of work life in schools, measuring school climate (catalog of publications).

**Periodical:** *Project Briefs*, bimonthly.

**Services:** Referrals, seminars, workshops, consulting, evaluation, technical assistance.

**Service area:** Nation (priority given to federal service area: Washington D.C., Delaware, Maryland, New Jersey, Pennsylvania).

### 118. School Information and Research Service

Kris Van Gorkom, Program Director
521 East Union
Olympia, Washington 98501
(206) 943-5717

**Purpose:** To obtain and disseminate information on school organization, administration, operation, finance, and instruction to administrators in local school districts, educational service districts, and

other educational organizations.

**Subject areas:** Any topic identified as a current problem or issue of concern to school management.

**Publication topics:** Annual legislative reference handbook; annual administrator, classroom teachers, and hourly classified employees salary surveys.

**Periodical:** *Management Information*, quarterly.

**Services:** For members only.

**Service area:** Washington.

### 119. School Management Study Group

Donald Thomas, Director
860 Eighteenth Avenue
Salt Lake City, Utah 84103
(801) 532-5340

**Purpose:** To assist school leaders in implementing reform and to provide a forum for educational improvement.

**Subject areas:** Educational leadership, management, governance, inservice education, curriculum, parent education, competency-based instruction, communication, policy development, staff evaluation, board-superintendent partnership programs.

**Periodical:** *SMSG Newsletter*, monthly.

**Services:** Referrals, consulting, seminars, workshops, lists of speakers, placement.

**Service area:** Nation.

### 120. Society for Applied Learning Technology

Raymond G. Fox, President
50 Culpeper Street
Warrenton, Virginia 22186
(703) 347-0055

**Purpose:** To provide an effective educational channel among and between scientists, managers, and users of training technology with the object of ensuring adequate skills, understanding, and effective management of training technology.

**Subject areas:** Applications of technology in instruction and education systems management, microcomputers in education and training, technology and computers in curriculum development and instruction systems management.

**Publication topics:** Interactive videodisc applications in education (catalog of publications).

**Periodicals:** *Newsletter*, quarterly; *Journal of Educational Technology Systems; Journal of Interactive Instruction Development.*

**Services:** Seminars.

**Service area:** Nation.

### 121. South Florida Educational Planning Council

Marcia Mann, Executive Director
College of Education, EDU 123
University of South Florida
4202 Fowler Avenue
Tampa, Florida 33620-5650
(813) 974-4154

**Purpose:** To serve as a cooperative planning, research, and development unit, bringing together major educational agencies in the region for purposes of long-range planning, and to provide a vehicle for cooperative studies and activity and a forum for exchange of promising ideas and practices.

**Subject areas:** Long-range educational planning, accountability, professional development.

**Services:** For members only.

**Service area:** Seventeen counties in the Tampa Bay region.

### 122. Southeastern Educational Improvement Laboratory

Charles J. Law, Jr., Executive Director
P.O. Box 12748
Research Triangle Park, North Carolina
27709-2748
(919) 549-8216, (800) 237-4829

**Purpose:** To work with and through educational organizations to provide information, training, assistance, and support to elementary and secondary educators, policymakers, and others.

**Subject areas:** Innovative approaches to the recruitment and preparation of administrators, particularly those that successfully place minorities and women; emerging education issues, such as state-mandated principal evaluation and the development of leadership teams in schools and districts; training materials for developing the competencies of high-performing principals, including communication, decision-making, basic problem-solving, curriculum development, motivation, problem analysis, organizational ability, conflict management, norm setting, and information gathering.

**Publication topics:** Resources for principal effectiveness, competencies of high-performing principals (ten training modules), state-mandated principal evaluation (catalog of publications).

**Services:** Referrals to other sources, seminars, workshops, consulting.

**Service area:** Nation (primarily southeastern region: Alabama, Florida, Georgia, Mississippi, North Carolina, South Carolina).

123. **SRI International**
Marian S. Stearns, Director
Center for Health, Education, and Social Systems Research—BS124
333 Ravenswood Avenue
Menlo Park, California 94025
(415) 859-3997

**Purpose:** To conduct policy research, planning assistance, feasibility studies, program evaluation, implementation and technical assistance, and dissemination.

**Subject areas:** School and district organization and administration; federal/state impacts on school and instructional improvement; private sector roles in education and training; management of instruction for special populations; educational program planning, evaluation, needs assessment testing; applications of educational technology.

**Publication topics:** Investment opportunities in K-12 science and mathematics education, transition of special education students to adult life, Chapter 1 (Education Consolidation and Improvement Act), program design and parent involvement, evaluation of Chapter 2 (ECIA), evaluation of alternative programs for serving students with learning disabilities.

**Services:** Consulting, workshops, evaluation, policy research.

**Service area:** Nation.

124. **UCEA (University Council for Educational Administration) Center on Organizational Development in Schools**
Richard A. Schmuck, Director
College of Education
University of Oregon
Eugene, Oregon 97403
(503) 686-5171

**Purpose:** To further training, research, development, and dissemination of organizational development (OD) in schools.

**Subject areas:** Organizational development.

**Publication topics:** Annotated bibliography on OD in schools.

**Services:** Annual conference, seminars, workshops, consultation, OD cadre.

**Service area:** Nation.

125. **University Council for Educational Administration**
Patrick B. Forsyth, Executive Director
116 Farmer Building
Tempe, Arizona 85287-2211
(602) 965-6690

**Purpose:** To promote through interuniversity cooperation the improved professional preparation, recruitment, and continuing education of administrative personnel in education.

**Subject areas:** All aspects of administration of public and nonpublic schools, colleges, and universities.

**Publication topics:** Leaders for America's schools—report of the National Commission on Excellence in Educational Administration, humanities and educational administration, gender equity issues pertaining to preparation of school administrators, the educational administration professoriate, preventive law, teacher selection, assessment center methods in educational administration, middle-school principal simulation (catalog of publications).

**Periodicals:** *UCEA Review*, three times yearly; *Educational Administration Quarterly*.

**Services:** Annual convention, seminars, case studies, multimedia simulations for varied administrative roles, audiotaped and filmed cases, audio- and videotaped lectures and discussions by leading professors on conceptual topics.

**Service area:** Nation.

126. **Upper Wabash Valley School Study Council**
George Marconnit, Executive Secretary
Headquarters, Teachers College 915
Ball State University
Muncie, Indiana 47306
(317) 285-8491

**Purpose:** To bring about better education in member school systems.

**Subject areas:** Salary schedules, budget planning, personnel policies, educational programs for certified and classified personnel.

**Publication topics:** Directory of systems, salary surveys.

**Services:** For members only.

**Service area:** North Central Indiana.

127. **Vanderbilt Institute for Public Policy Studies**
Center for Education Policy
John Folger, Director
1208 Eighteenth Avenue South
Nashville, Tennessee 37212
(615) 322-8540

**Purpose:** To facilitate faculty research and conduct research on educational policy issues and to dissemi-

nate research findings to relevant policy organizations and groups.

**Subject areas:** Incentives and school effectiveness, school quality, assessment of education.

**Services:** Limited consulting, seminars for faculty and policy leaders.

**Service area:** Nation (primarily the southern region and Tennessee).

128. **Virginia Education Policy Analysis Center (VEPAC)**
Jennings L. Wagoner, Director
Curry School of Education
University of Virginia
405 Emmet Street
Charlottesville, Virginia 22903
(804) 924-0808

**Purpose:** To bring nonpartisan university expertise to bear on the study of educational policy issues; to serve as a mechanism for the exchange of information on policy issues in education; and to disseminate information on policy matters to state decision-makers and other interested publics.

**Subject areas:** All policy issues in education.

**Publication topics:** Merit pay, school finance, emerging policy issue identification.

**Services:** Referrals, research, dissemination.

**Service area:** Virginia and southeastern region.

# Subject Index


**Ability Grouping** 70

**Absenteeism**
Staff 56

**Academic Achievement**
Assessment 37, 94
Developing countries 68
Evaluation 76
Family/community experience 53
Improvement 101
Instructional time 33
Measurement 36, 37
Noninstructional influences 88
Parent involvement 90
Policy issues 33
School effectiveness 41
School governance 13
Secondary schools 88
Social issues 82
State initiatives to reward schools 94
See also *Learning*

**Accountability** 14, 94, 121
Organizational 21

**Accounting** 10

**Accreditation**
Home study schools 95
Statewide 13

**Administration** 45, 47, 49, 55, 57, 108, 116, 125
Christian principles 29
Community education 74
Friends Council schools 50
Handicapped programs 36
Independent schools 84
Lutheran schools 71
Professional development 15
Women 1, 4
See also *Educational Administration, Management, School Administration*

**Administrator Characteristics** 66

**Administrator Education** 19, 31, 39

**Administrator Evaluation** 45, 62
State initiatives 94

**Administrator Training** 31, 39, 104
Gender equity issues 125
State initiatives 94

**Administrators**
Compensation 62
Courts and 45
Due process 98
Federal program administrators 83
Inservice education 58, 76, 86, 125
Leadership of family involvement 53
Multimedia simulations 125
Preparation 122, 125
Professional development 66, 113
Recruitment 122, 125
Renewal 23
Responsibilities 24
See also *Principals, Superintendents*

**Advisory Committees** 49, 91

**AIDS Education** 1, 76, 82, 87

**Alcohol Abuse** 98, 99

**Alcohol Education** 87

**Asbestos Abatement** 10, 98

Assessment, see *Educational Assessment, Needs Assessment*

**Assessment Centers** 72, 125

**At-Risk Students** 37, 66, 76, 87, 88, 103, 106, 108, 112, 114
Competency testing 117
Curriculum reform 117
Educational needs 42
Equity/excellence 13
Illinois 40
Kentucky 70
Ohio policy 112
School/state agency collaboration 42
State initiatives 42
Statutory entitlements 37

**Attendance** 101

**Audiovisual Equipment** 44

**Audits**
Curriculum 76
School district effectiveness 117

**Block Grants** 83

**Boards of Education** 43, 99, 105, 110
Administrative rules 43
Effective schools 62
Effectiveness indicators 59
Evaluation 115
Leadership 59
Manual for Lutheran elementary schools 71
Policy 43, 62
Professional development 15
Responsiveness to community 65
State 87
Superintendent relationship 59, 112, 119

**Bookkeepers** 81

**Budgeting** 1, 69
Planning 126

Buildings, see *Facilities*

Business-School Partnerships, see *School Business Relationship*

**Businesses**
Leadership for education 59

**Campus Security** 101

**Career Education** 79

**Career Ladders**
Teaching 11

**Certification**
Alternatives 5, 25

**Change** 93
Management 22
Society 48
See also *Educational Change*

**Change Agents** 93

**Chapter 1 Programs (ECIA)** 83
Design 123
Parent involvement 20, 123

**Character Education** 101

**Child Abuse** 33, 71

**Children**
Public policy 112

**Choice**
Public education 24, 65

**Citizen Participation**
Advisory committees 49

**Citizenship Education** 37

**Class Size** 45, 88, 105

**Classroom Management** 30, 60, 66, 103, 108

**Classrooms**
Resources 114

**Coalitions** 21
Schools and businesses 59
Support of schools 108

**Collaboration**
Among school professionals 47, 48, 54, 106, 108
Between schools and other organizations 65, 106

**Collective Bargaining** 1, 2, 9, 10, 110, 111
Collaborative bargaining 47, 108
Grievance procedures 9

**College-School Cooperation** 19, 37, 65, 86, 106

**College Selection** 90

**Communications** 110, 119
Media and programs 100
Planning 62
Principal competencies 122

**Community**
Alliance program 87
Coalitions 21
Improvement 5
Relations 108, 111
School board responsiveness 65
Use of public education resources 91
See also *School-Community Relationship*

**Community Education** 1, 37, 91
Administration 74
Facility planning 38
Policy-makers' views 37
Policy-making 74
State education agencies 37
State planning 74

**Community Involvement** 53, 65, 90, 91, 114
Desegregation 65
Programs 85
State planning 74

Urban schools 5, 40

**Community Planning** 38

**Community Schools**
Administration 91
Energy use 38

**Compensatory Education** 83, 123
Parent involvement 20
Student rights 20

**Competency-Based Education** 1, 13, 119

**Competency Testing**
At-risk youth 117
Students 33
Teachers 33

**Computer-Assisted Instruction** 16, 73

**Computer Literacy** 73

**Computer-Managed Instruction** 16, 73

**Computers** 4, 73, 107
Equity issues 48
Instructional 16
Management applications 47, 66
Professional development 39
Software/hardware selection 73
Uses 32
See also *Microcomputers*

**Conflict Management** 47, 54, 76, 86
Groups 21
Principal competencies 122

**Cooperative Learning** 54, 88

**Core Curriculum** 78

**Corporal Punishment** 70, 105

**Cost Analysis** 69

**Cost Effectiveness** 21, 62

**Courts**
Schools and 29
School officials and 45

**Crime Prevention** 101

**Curriculum** 6, 55, 57, 66, 108, 111, 113, 116, 119
At-risk youth 117
Auditing 76
Core 78
Design 112
Greek language and culture 52
Lutheran schools 71
Management 76
Policy issues 33
Relation to organizational structure 112
Religious challenges 33
Standards 24
Thinking skills 88, 117

**Curriculum Development** 4, 8, 15, 39, 60, 79, 92, 104, 112
Computers 120
Home-school learning 53
Negotiation for special education 36
Principal competencies 122

**Custodial Methods** 10

**Data Processing** 10

**Day Care**
Lutheran schools 71

**Decision-Making** 14, 21, 75, 86, 103, 108
Group 89
Principal competencies 122

**Declining Enrollment** 1

**Demography** 59

Desegregation, see *School Desegregation*

**Developing Nations** 68
Educational planning 96

**Disadvantaged**
Programs 83

**Discipline** 1, 70, 86, 101
Prevention 82
Secondary schools 30
Student rights 20

**Distance Learning** 95

**Divorce**
Education of children 82

**Dropout Prevention** 47, 70, 87, 90
Girls 87

**Dropouts** 5, 39, 40, 59, 105
Measurement 24

**Drug Abuse** 98, 99, 101, 108

**Drug Education** 33, 82, 87, 107

**Due Process** 98

**Early Childhood Education** 1, 24, 82, 87
State initiatives 87

**Economic Development** 79

**Economy (System)**
Relation to education 37

**Education Code** 51

**Education Consolidation and Improvement Act**
Chapter 1 20, 84, 123
Chapter 2 84, 123

**Education-Work Relationship** 63, 79, 107
Developing countries 68
Labor market 69
School-work transition 68

**Educational Administration** 14, 31, 39, 69, 75
Assessment centers 125
Humanities 125
Nigeria 31
Private schools 34
Professoriate 125
See also *Administration, Management, School Administration*

**Educational Assessment** 5, 41, 63, 107, 117, 127
School district audit 117
Special education 36
Student achievement 37, 94
See also *Evaluation, Needs Assessment*

**Educational Change** 56, 58
Reform 22
School context 117
Schools 19
Training of school leaders 103
See also *Change, Change Agents*

**Educational Development** 96

**Educational Equity (Finance)** 37, 65, 87, 114
At-risk youth 70
Computer utilization 48
Illinois 27
Parent and citizen participation 65
Student rights 20
See also *Sex Equity*

Educational Facilities, see *Facilities*

**Educational Finance** 15, 18, 27, 32, 37, 39, 41, 57, 105, 108
Cost analysis 69
Cost control 62
Decision-making in urban schools 40
Developing countries 68
Illinois 27
Legislation 27
National database 37
Planning 62
Reform 42
State role 42
Tax revenues 18
Trends 45
Washington State 63
See also *School Finance*

**Educational Improvement** 58
Business assistance for 79

**Educational Indicators** 24, 37

**Educational Innovation** 68, 86, 103, 108
See also *Innovation*

**Educational Management** 47, 55, 59, 62, 118, 119
Independent neighborhood schools 60
India 96
School performance 62
See also *Management*

**Educational Media**
Assessment 7
Design and planning 7
Evaluation 44
Management 7, 82

**Educational Planning** 32, 66, 69, 96
Statewide 42
Strategic 22
Training 96
See also *Facility Planning, Planning*

**Educational Policy** 59, 61, 112
At-risk youth, Ohio 112
Curriculum 33
Implementation 63 Indiana 33
Planning 58
Research 24, 61
State decisions 112
School personnel 33
State incentives 33
Student learning 33
Texas 25
See also *Policy Formation*

**Educational Quality** 62, 107
Chicago private schools 60

**Educational Research** 12, 13
State policy formation 61
See also *Research*

**Educational Technology** 16, 39, 41
Applications 120, 123
Evaluation 44
Instruction 7
Interactive videodisc 120
Professionals 7
See also *Educational Media*

**Effective Schools** 8, 36, 40, 47, 56, 107
School board responsibility 62
See also *School Effectiveness*

**Elementary Education** 82

**Elementary Schools**
Administration 82
Board of education manual 71
Effectiveness 46

**Employee Assistance** 2

Employment and Education, see *Education Work Relationship*

**Energy** 1
Community schools 38
Use 74

**Enrollment**
Indicators 45

**Equal Education** 13, 48
Illinois 27

**Evaluation** 8, 55, 66, 76, 107, 113
Audiovisual equipment 44
Boards of education 115
Educational products 44
Educational projects 69
Lutheran schools 71
Microcomputer courseware 44
Organizational performance 21
Personnel 1
School effectiveness 5
Student achievement 76
Superintendents 115
Textbooks 44
Theory and practice 28
See also *Educational Assessment, Needs Assessment, Program Evaluation*

**Excellence** 13

**Extracurricular Activities** 4

**Facilities** 10, 38, 39, 47, 115, 116
Evaluation 18
Maintenance 1, 10
Management 111
Surplus space 38
Texas 25
Washington State 63

**Facility Planning** 10, 38, 111

**Family-School Relationship** 5, 53, 65, 105, 113

**Federal Programs** 10
Administration 83

**Federal Regulation**
Home study education 95
School transportation 102

**Federal Role**
School improvement 123

**Federal-State Relationship** 37

**First Amendment** 98

**Food Service** 10

**Foundations** 57

**General Education Programs** 78

**Gifted** 36

**Global Education** 105

**Goals** 5, 21

**Governance** 15, 41, 42, 59, 119
Student learning and 13

**Government-School Relationship** 57, 71
Independent schools 84

**Handicapped** 36, 41
Beyond school 37
Educational equity 37
Preschools 36
Private schools 34
Public policy and enforcement 40
Urban schools 40

**Health**
Legal issues 98

**High Schools** 8
Management 62
See also *Secondary Schools*

**Home Instruction** 5, 53, 65, 95

Home-School Relationship, see *Family-School Relationship*

**Human Development** 48

**Humanities** 37, 78
Educational Administration 125

**Human Relations** 55

**Incentives**
School effectiveness 127
Teacher early retirement 33
Teachers 106

Independent Schools, see *Private Schools*

**Indian Education** 107

**Individualized Instruction**
Self-instruction 68

**Induction**
Principals 108
Teachers 11, 47, 48

**Information Management** 37

**Information Utilization** 28, 112

**Innovation**
Diffusion 61
See also *Educational Innovation*

**Inservice Education** 93, 100, 108, 110, 119
Administrators 58, 76
For state agency leaders 42
Role of state agencies 93
Teachers 53, 103
See also *Professional Development, Staff Development*

**Instruction** 55
Cognitive 54
Coordination 48
Principal's contribution 48
Self 68
Technology 7, 120
See also *Computer-Assisted Instruction, Computer-Managed Instruction*

**Instructional Coaching** 54

**Instructional Development** 7, 16

**Instructional Improvement** 48, 106
Federal/state impact 123
Teacher evaluation 106

**Instructional Leadership** 47, 48, 66, 104, 106
By teachers 48
Coaching skills 54

**Instructional Management** 1, 13, 48, 106
Special populations 123

**Instructional Systems** 48
Applications of computers 120

**Instructional Time** 33

**Interdisciplinary Programs** 78

**International Education** 37

**Internships** 57

Knowledge Utilization, see *Information Utilization*

**Labor Relations** 9

Law, see *School Law*

**Leadership** 8, 14, 15, 24, 47, 59, 72, 76, 94, 113, 119
Behavior 48
Community relations 53
Education of black children 77
Gender 92
Implications of education reform 42
Instructional support teams 48
Meetings 47
Lutheran schools 71
Participatory 22 Placement 23
Principals 40
Rural/urban school districts 72
School climate improvement 30
School improvement 103, 114
Selection 23
Skills 86
Team planning 117
Teams 122
Time management 36
Training 93
Women 92

**Leadership Development** 1, 15, 22, 23, 30, 48, 59, 125
Gender equity issues 125

**Leadership Styles**
Training program 117

**Learning**
Centers 49
Community 91
Cooperative 54, 88
Effects of teachers on 64
Home-school 53
Management techniques 62

Measurement 36
Measurement by testing 13
Policy issues 33
School governance 13
Stratification of opportunities 88
See also *Academic Achievement*

**Learning Styles** 86, 104

**Legislation** 108
Effect on education 82
Federal 39

**Literacy** 63, 107
Policy 112

**Management**
High schools 62
Results 22
School based 47, 56, 89, 90, 94
Skills 79
See also *Administration, Educational Administration, Educational Management*

**Management Development** 23

**Management Teams** 21, 22, 47, 72, 108

**Mastery Learning** 48

**Mathematics**
Investment opportunities 123

**Media**
And schools 82
See also *Educational Media*

**Meetings**
Leadership 47

**Mentoring**
Principals 108, 113
Teachers 47, 48

**Merit Pay** 1, 33, 62, 128

**Microcomputers** 28
Applications 120
Courseware evaluation 44
Evaluation use 44
Hardware/courseware 44

**Middle Schools** 8, 82, 86, 97, 105
Principal simulation 125

**Minority Groups** 41, 77
Educators 112
Kentucky 70
Independent schools 60
Parent participation 65
Participation in education 42
Private schools 34
Recruitment as administrators 122

**Moral Education** 57

**Motivation** 1, 54
Principal competencies 122
Students 64, 86

**Multicultural Education** 8, 107

**Needs Assessment**
Testing 123

**Office Personnel** 81

**Open Meetings** 110

**Organization** 75
Accountability 21
Special education 36

**Organizational Change** 28, 76

**Organizational Development** 8, 48, 55, 76, 92, 93, 103, 124

**Organizational Effectiveness** 21, 48

**Organizational Structure**
Relation to curriculum and teaching 112

**Organizations**
Assessment 115
Cost reduction 21

**Outcome-Based Education** 48

**Outward Bound Program**
Evaluation 17

**Paperwork**
Texas teachers 25

**Parent Participation** 5, 40, 65, 90, 108, 109
Chapter 1 programs 20
Desegregation 65
Educational equity 65
Reading instruction 40
Student achievement 90
Urban schools 5, 40, 65

**Parents**
Higher education planning 17
Parent education 119
Pregnant adolescents 37
Surveys 62

Tutors 91
Volunteers 82

Parochial Schools, see *Private Schools*

**Personnel** 2, 108, 111
Absenteeism 56
Assessment 98
Collaboration in schools 47, 48
Development 8
Evaluation 1, 2
Placement 9
Policies 126
Preemployment inquiries 98
Relations 110
School office 81
Selection 66, 98
Working conditions 88
See also *Administrators, School Personnel, Teachers*

**Personnel Evaluation** 23, 36, 110, 119

**Personnel Management** 2, 9, 10

**PL 94-142** 36

**Plagiarism** 98

**Planning**
Assessment of school improvement 106
Budgets 126
Communication 62
Community 73
Educational programs 123
Greek Orthodox schools 52
Long-range 108, 111, 121
Management 23
New schools 50
Performance 62
Policy 58
Principals 54
School improvement 117
Strategic 56, 76, 104, 106
Team 117
Statewide 5
Systems 21
See also *Community Planning, Educational Planning, Facility Planning, School Planning*

**Policy**
Issues 128
Reading and literacy 112
School improvement 114
School personnel 33
Studies 23
Teacher 24
See also *School Policy*

**Policy Analysis** 13, 112
Shortage of math and science teachers 17

**Policy Formation** 14, 21, 55, 67, 105, 110, 119
Community education 74
Educational administration 75
Research 24
School districts 99, 100
See also *School Policy*

**Policy-Makers**
Community education and 37

**Policy Research** 23, 41

**Politics of Education** 14, 75
Illinois finance 27

**Power** 14
Empowerment 56, 66

**Pregnancy**
Adolescents 37, 87

**Preschool Education** 39
Handicapped programs 36

**Principals**
Assessment 104
Beginning 5
Competencies 122
Effectiveness 122
Instructional leadership 48
Leadership role 40
Professional growth 113
Recruitment 47, 50 108
Relationship with special education administrators 36
Selection 47, 50
State-mandated evaluation 122
Strategic planning 54
Training 122

**Principalship** 72

**Private Schools** 34, 50, 51, 52, 57
Administration 34, 84
Curriculum 84
Financial planning 84
Management 84
Minorities 60
Policy studies 60
Public, comparison 17
Public policy 42
Trustees 84

**Private Sector**
Education role 123

**Problem Solving** 54, 100, 103
Principal competencies 122

**Productivity**
Application of business management principles to schools 79

**Professional Development** 10, 15, 93, 106, 117, 121
Computers 39
School leaders 113
Teachers 15, 62, 114
See also *Inservice Education, Staff Development*

Professional Negotiations, see *Collective Bargaining*

**Professionalism**
School administration 75
Teachers 19

**Program Administration** 100

**Program Evaluation** 1, 4, 18, 21, 23, 36, 63, 112, 115, 123

**Property Management** 10

**Public Education**
Choice 24

**Public Policy**
School improvement 114

**Public Relations** 82, 100
Safe schools 101

**Public Support** 82

**Quality Circles** 54

**Reading Instruction**
Parent/citizen action 40
Policy 112

**Recruitment**
Administrators 122, 125
Employees 2
Principals 47, 50, 108
Teachers 11, 37, 47, 108

**Reduction in Force** 66

**Reform** 22
Education profession 11
Implications for school leadership and organization 42
Involvement of teachers 42
Kentucky, at-risk youth 70
Teacher unions and 24

**Religion**
Challenge to curriculum 33
Public schools 98
Religious education 57

**Research** 3, 55, 103
Behavioral sciences 4
Cooperative 23
Policy-making 24
Teaching 64
See also *Educational Research*

**Research and Development** 26, 35
Evaluation 28

**Resource Allocation** 41

**Resource Development** 71
Lutheran schools 71

**Restructuring Schools** 1, 22, 42, 59, 94, 103, 114
School-based management 89

**Retirement**
Early incentives for teachers 33

**Risk Management** 10

**Rural Education** 5, 35

**Rural School Districts**
Leadership 72

**Rural Schools** 114

**Safe Schools** 101, 105

**Safety Methods** 10

**Salaries** 9, 45
Administrative personnel 62
Schedules 126

**School Administration** 111, 118, 123
Professionalism 75

**School-Based Management** 47, 56, 89, 90
State initiatives 94

School Boards, see *Boards of Education*

School Buildings, see *Facilities*

**School Business Management** 10, 111
Application of business principles to schools 79

**School Business Managers** 10
Professional development 15

**School-Business Relationship** 59, 76, 79, 91, 103, 117
Application of business management techniques to schools 79
Coalitions 59
Organization of 85

**School Choice** 24, 65

**School Climate** 47, 76
Improvement 30, 101
Measurement 117

**School Closing** 1

**School-Community Relationship** 39, 65, 66, 74, 100, 104, 108, 111, 117
Marketing techniques 10

**School Desegregation** 107
Community and parent participation 65

**School District Office**
Partnership with secondary schools 117
School Districts
Consolidation 13
Data collection and reporting 63
Effectiveness audit 117
Organization 123
Policy-making 99, 100
Restructuring 103

**School Effectiveness** 36, 40, 47, 56, 65, 66
Assessment 117
Business assistance for 79
Educational achievement 41
Incentives 127
Management techniques 62
Teaching 8
See also *Effective Schools*

**School Finance** 6, 10, 52, 57, 66, 75, 104, 110, 118, 128
Budget handbook 105
Lutheran schools 71
See also *Educational Finance*

**School Improvement** 19, 39, 58 106
Assessment-based planning 106
Comprehensive assessment 28
Councils 65
Federal/state impact 123
Implementation 103
Leadership 103, 114
Management techniques 62
Planning 117
Projects 58
Public policy 114
State policy 87
State role 42
Urban 40

**School Law** 6, 57, 66, 67, 98, 104, 108, 111
Asbestos abatement 98
Business management 10
Drug and alcohol abuse 98
Due process 98
Employee assessment 98
First Amendment 98
Health, legal issues 98
Lutheran school teachers 71
North Carolina 67
Parent rights 90
Plagiarism 98
Preemployment inquiries 98
Preventive law 125
Pupil transportation 98
Pennsylvania 110
Religion 98
Search and seizure 98
Special education 98, 115
Student rights 90
Teacher evaluation 98

**School Organization** 118
Implications of education reform 42
Renewal 19, 54

**School Personnel** 105, 116
Administration 2
Evaluation 2
Management 2
Policy 33
Recruiting 2
Salaries 45
Separation 2
See also *Personnel, Teachers*

**School Planning** 69

**School Policy** 41, 113
Instruments 24
State/local 5
See also *Policy, Policy Analysis, Policy Formation*

**Schools**
Analysis of 117
Assessment 5
Change 19, 117
Chicago 40
Coalitions with businesses 59
Collaboration with social service organizations 65
Collaborative 47

College cooperation 37
Consolidation 13
Courts and 29
Culture 117
Effectiveness 8, 36
Feasibility studies 71
Goals 5
Governance 42
Planning 50
Quality 127
Redesign 106
Renewal 54
Residential 17
Small 114
Social and political context 14
Society and 8
Workplace conditions 88, 106, 117
See also *Community Schools, Elementary Schools, High Schools, Middle Schools, Private Schools, Secondary Schools*

**Science Education**
Investment opportunities 123

**Search and Seizure** 98

**Secondary Education** 86

**Secondary Schools** 86
Climate improvement 30
Partnership with central office 117
Research 88
See also *High Schools*

**Self-Esteem**
Promotion 82

**Sex Equity**
Administrators 4, 115, 125
Disabled women and girls 37

**Simulations**
Middle school principals 125

**Social Change** 48 59

**Social Context** 41

**Social Issues** 82

**Social Service Organizations**
Collaboration with schools 65, 117

**Special Education** 36, 39
Adversarial process (PL 94-142) 36
Assessment 36
Classification practices 40
Curriculum development 36
Effectiveness indicators 36
Instructional supervision 36
Interface with regular education 36
Legal issues 98, 115
Management 115
Organizational structures 36
Postschool adjustment 115
Program evaluation 123
Private schools 34
School-related problems 109
Team concept 36

**Special Education Administrator**
Relationship with building principal 36

**Special Education Students**
Rights 20
Transition to adult life 123

Staff, see *Personnel, School Personnel, Teachers*

**Staff Development** 10, 15, 23, 26, 32, 36, 37, 66, 73, 76, 79, 88, 93, 100, 104, 106
See also *Inservice Education, Professional Development*

**Staff Development Programs**
Accountability and assessment 13

**State Agencies** 87
Collaboration with schools 106
Inservice education for 42
Role in inservice education 93

**State Boards of Education** 87

**State Departments of Education** 37, 41
Community education 37
Equity training 37

**State Mandates**
Leadership teams 122
Principal evaluation 122
Testing in Texas 25

**State Policy** 33
At-risk youth 70, 103
Early childhood 87
School administrators 94
School improvement 87
Use of research findings 61

**State Regulation**
Home study education 95

**State Role**
At-risk youth 42
Community education 74

Educational finance 42
Educational planning 42
School improvement 42, 94
School leadership 94

**State/School Cooperation**
At-risk youth 42

**Stress Management** 47, 82

Student Achievement, see *Academic Achievement*

**Student Activities** 10, 86
Advising 86
Fund accounting guidelines 10

**Student Rights** 20
Discipline 20
School law 90

**Students**
Assessment 37
Attendance 101
Competency testing 33
Discipline 1, 20, 101
Disruptive 86
Divorce 82
Empowerment 89
Equity/excellence 13
Health 4
Inschool suspension 108
Leaders 108
Motivation 64, 86
Postsecondary education 17
Suicide 25
Transportation 102
See also *Special Education Students*

**Suicide** 101
Youth 25, 86

**Superintendents** 66, 72
Board relationship 59, 112, 119
Evaluation 76, 115
Recruitment 47
Selection 47
Training 76

**Supervision** 8, 76, 92, 111, 113
Clinical 58
Collegial support 108
Instruction, special education 36
Peer 58
Private schools 52

**Surveys** 62
Legal implications 49
Sociodemographic 115

**Suspension Programs**
Inschool 108

**Systems Analysis** 48

**Taxes**
New Hampshire 18

**Teacher Assessment**
Texas 25

**Teacher Dismissal** 2

**Teacher Education** 11, 37, 41, 114
Renewal 19
Shared governance 93

**Teacher Effectiveness** 42, 64, 103
Developing countries 68
Restructuring schools 42

**Teacher Evaluation** 8, 15, 45, 47, 62, 86, 92, 104, 106, 114
Instructional improvement 106
Legal aspects 93
Systems 103

**Teacher Motivation**
Handling problem students 64

**Teacher Recruitment** 2, 11, 37, 47, 104, 108

**Teacher Supply and Demand** 17, 42

**Teacher Unions**
Educational reform 24

**Teachers**
Assignment 2
Attrition 17
Beginning 5, 15
Career ladders 11
Certification 17, 41
Competency 1
Competency testing 33
Conflicting demands on 64
Empowerment 66, 89, 104
Hiring 2
Incentives 106
Induction 11, 47, 48
Instructional support teams 48
Involvement in reform 42
Lutheran, and legal issues 71
Mentors 47, 48
Merit pay 1, 33
Minorities 112
Paperwork 25
Policies 24, 112
Professional development 15, 62, 114

Quality 103
Responsibilities 24
Retention 17, 37
Retirement 33
Selection 11, 47, 125
Separation 2
Use of limited resources 46
Ways of thinking 64
Working environment 106

**Teaching** 42, 64
Career ladders 11
Christian principles 29
Effectiveness 8
Professionalization 19
Relation to organizational structure 112
Social context 106
Styles 104
Subject-matter specific 46

**Team Teaching**
Interdisciplinary 78

Technology, see *Educational Technology*

**Testing** 6, 66
Data analysis 62
Diagnostic 28
Impact 112
Management of learning 13
Needs assessment 123
Student rights 20
Texas 24 Theory and practice 28
See also *Competency Testing*

**Tests**
Development 4, 13
Item banking 13
Validation 4

**Textbooks**
Evaluation 44
Selection 105

**Thinking Skills** 1, 76, 106
Elementary education 46
Planning for 54
Secondary schools 88
Throughout curriculum 117
Writing 13

**Time Management** 21, 47
Educational leaders 36

**Training** 93
Educational planning 69
Leadership styles 117
Microcomputers in 120
Principals 122
Private sector role 123
School improvement process 58
School leaders 103, 117
Superintendents 76
Technology 120

**Transportation** 10, 102
Legal aspects 98

**Urban Education** 39, 113

**Urban School Districts**
Leadership 72

**Urban Schools**
Improvement 40
Teacher recruitment and selection 11

**Vandalism** 1, 101

**Videodiscs**
Interactive 120

**Violence** 1, 101

**Vocational Education** 79, 114
Student rights 20

**Volunteer Programs** 85

**Volunteers**
Math/science professionals 85
Parents 82
Recruitment and training 85
School-community programs 74

**Women** 4
Administrative personnel 1, 92
Private schools 34
Sex equity 4, 115, 125
Women administrators, recruitment 122

**Working Conditions** 117
Staff 88
Teachers 106

**Year-Round Schools** 80

# Geographic Index


Alabama 122
Alaska 107
Arkansas 6
California 21
    northern 48
Connecticut 114
Delaware 117
District of Columbia 21, 117
Florida 122
    Tampa Bay region 121
Georgia 122
Hawaii 107
Idaho 107
Illinois 27, 66, 106
Indiana 33, 55, 96, 106
    north central 126
Iowa 66, 106
Kentucky 5, 26, 70
Maine 114
Maryland 117
Massachusetts 114
Michigan 106
Minnesota 106
Mississippi 13, 122
Montana 107
Nevada 48
New Hampshire 18, 114
New Jersey 117
New York 105, 114
    capital area 15
North Carolina 67, 122
Ohio 106, 112
Oklahoma 72
Oregon 107, 108
Pennsylvania 111, 116, 117
    Philadelphia 109
Rhode Island 114
South Carolina 122
Tennessee 5, 127
Utah 48
Vermont 114
Virginia 5, 128
Washington 63, 107, 118
West Virginia 5
Wisconsin 106

Nation 2, 3, 4, 8, 9, 10, 11, 16, 17, 19, 20, 22, 23, 24, 28, 29, 30, 31, 32, 34, 35, 36, 37, 39, 40, 41, 42, 45, 46, 47, 49, 50, 51, 52, 53, 54, 56, 57, 58, 59, 60, 61, 62, 64, 65, 71, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 98, 99, 100, 101, 102, 103, 110, 113, 115, 119, 120, 123, 124, 125

American Samoa 107
Australia 12
Canada 14, 79
Guam 107
International 1, 7, 38, 43, 44, 68, 69, 97
Micronesia 107
New England 18, 73, 104
Northern Marianas 107
Puerto Rico 114
Southeastern States 128
Southern States 13, 127
Virgin Islands 114
Western States 21